Memorandum and Articles of Association of Hero MotoCorp Ltd.
In the matter of M/s HERO HONDA MOTORS LIMITED

I hereby certify that HERO HONDA MOTORS LIMITED which was originally incorporated on Nineteenth day of January Nineteen Hundred Eighty Four under the Companies Act, 1956 (No. 1 of 1956) as Hero Honda Motors Limited having duly passed the necessary resolution in terms of Section 21 of the Companies Act, 1956 and the approval of the Central Government signified in writing having been accorded thereto under Section 21 of the Companies Act, 1956, read with Government of India, Department of Company Affairs, New Delhi, Notification No. G.S.R 507 (E) dated 24/06/1985 vide SRN B16247934 dated 28/07/2011 the name of the said company is this day changed to Hero MotoCorp Limited and this Certificate is issued pursuant to Section 23(1) of the said Act.

Given at Delhi this Twenty Eighth day of July Two Thousand Eleven.

*Note: The corresponding form has been approved by MANMOHAN JUNEJA, Registrar of Companies and this certificate has been digitally signed by the Registrar through a system generated digital signature under rule 5(2) of the Companies (Electronic Filing and Authentication of Documents) Rules, 2006. The digitally signed certificate can be verified at the Ministry website (www.mca.gov.in).
COMPANY NO. 55-17354

Section 18(1)(a) of the Companies Act, 1956.

CERTIFICATE OF REGISTRATION OF THE SPECIAL RESOLUTION CONFIRMING ALTERATION OF OBJECT CLAUSE (S).

The shareholders of M/s. HERO HONDA MOTORS LIMITED having passed Special Resolution in the Extra Ordinary General Meeting held on 23-02-2001 altered the provisions of its Memorandum of Association with respect to its objects and complied with section 18(1) of the Companies Act, 1956.

I hereby certify that the above said Special Resolution together with the printed copy of the Memorandum of Association as altered has this day been registered.

Given under my hand at New Delhi this Second day of March Two Thousand One.

Sd/-

(DINESH CHAND)
DY. REGISTRAR OF COMPANIES,
N.C.T. OF DELHI AND HARYANA
GOVERNMENT OF INDIA
MINISTRY OF CORPORATE AFFAIRS
Registrar of Companies, Delhi
4th Floor, IFCI Tower, 61, Nehru Place, New Delhi, Delhi, INDIA, 110019

Corporate Identity Number : L35911DL1984PLC017354.

SECTION 13(1) OF THE COMPANIES ACT, 2013

Certificate of Registration of the Special Resolution Confirming Alteration of Object Clause(s)

The share holders of M/s Hero MotoCorp Limited having passed Special Resolution in the Annual/Extra Ordinary General Meeting held on 01/12/2014 altered the provisions of its Memorandum of Association with respect to its objects and complied with the Section 13(1) of the Companies Act, 2013.

I hereby certify that the said Special Resolution together with the copy of the Memorandum of Association as altered has this day been registered.

Given under my hand at Delhi this Twenty Eighth day of January Two Thousand Fifteen.

Tiainla
Assistant Registrar of Companies
Registrar of Companies
Delhi

Mailing Address as per record available in Registrar of Companies office:
Hero MotoCorp Limited
34, COMMUNITY CENTRE, BASANT LOK, VASANT VIHAR,
NEW DELHI - 110057,
Delhi, INDIA
Certificate of Incorporation

No. 17354 of 1983-84

I hereby certify that...

HERO HONDA MOTORS LIMITED

is the day incorporated under the Companies Act, 1956 (No. 1 of 1956) and that the Company is limited.

Given under my hand at...

NEW DELHI

JANUARY NINETEENTH

day of One thousand nine hundred and EIGHTY-FOUR

SOORAJ KAPUR
Registrar of Companies
DELHI & HARYANA
Certificate for Commencement of Business

Pursuant to section 149 (3) of the Companies Act, 1956

I hereby certify that the HERO HONDA MOTORS LIMITED was incorporated under the Companies Act, 1956 on January 29, 1905, and which has filed a duly verified declaration in the prescribed form prescribed from that the conditions of section 148 (2)-(a)-(c) of the Act have been complied with, is entitled to commence business.

Given under my hand at NEW DELHI,

this SECOND day of MARCH, 1905.

One thousand nine hundred and EIGHTY-FOUR

Registrar of Companies

(R.C. NIGAM)

Rajasthan

Hindustan
THE COMPANIES ACT, 2013  
AND  
THE COMPANIES ACT, 1956 (to the extent applicable)  
(COMpany LIMITED BY SHARES)  
MEMORANDUM OF ASSOCIATION  
OF  
Hero MotoCorp Ltd.  
I. The name of the Company is Hero MotoCorp Ltd.  
II. The Registered Office of the Company will be situated in the NCT of Delhi.  
III. The Objects for which the Company is established are:  
A. THE OBJECTS TO BE PURSUED BY THE COMPANY ON ITS INCORPORATION ARE:  
1. To manufacture, assemble, buy, sell, distribute, import, export, alter, remodel, hire, exchange, repair, service and otherwise deal in motor cycles and motor vehicles of every kind and description, component parts thereof, spare parts, accessories, tools, implements, materials thereof and products for the transport or conveyance of passengers, merchandise and goods of every description, whether propelled by using gas, petroleum, diesel oil, steam, oil, vapour, electricity or any other motive or mechanical power.  
2. To manufacture, assemble, buy, sell, distribute, import, export, alter, remodel, hire, exchange, repair, service and otherwise deal in all types of parts, gears, transmission axles, joints, springs, lamps, chains, bodies, frames, chassis, engines, tyres, tubes, batteries, goods, instruments, appliances and apparatus, equipment, components, accessories, raw materials of every kind and description required for or capable of being used for or in connection with the objects described in 1 above.  
3. To manufacture, assemble, buy, sell, distribute, import, export, alter, remodel, hire, exchange, repair, service and otherwise deal in general purpose engines and machinery incorporating such engines therein, including, but not limited to generators, tillers, lawn movers, outboard engines and other engines and products of like nature and all types of parts, frames, goods, instruments, appliances and apparatus equipment, components, accessories, raw materials of every kind and description required for or capable of being used for or in connection with the foregoing.  
4. To carry on all or any of the business of repair-shop operators, service shop operators, filling station operators, engineers, machinists, tool makers, wire drawers, millwrights, founders, tube makers, iron and steel convertors, smiths, metal workers, welders, saddlers, metallurgists, moulders, fitters, galvanisers, electroplaters, enamellers, japanners, annealers, painters and packing case makers.  
5. To carry on all or any of the business as manufacturers of or traders in or dealers in sports goods and equipments of all kinds including cricket bats, balls, kits, sports material, other sports accessories, sports gear, apparels, equipments and clothing.  
6. To produce, buy, sell, import, export or otherwise deal in including participation, exhibition and distribution of television and other media programs, television films, cinematographic films, video films, video software including their copyrights and to establish, purchase, take on lease or hire or otherwise to acquire and maintain, hire, give on lease or otherwise studios, cinema halls, picture places, theatres for exhibition, production, processing and printing of films.
7. To own, develop, purchase or by any other means acquire and protect, prolong and renew any patents, trademarks, rights (including intellectual property rights), brevets, inventions, licenses, protections, concessions or any other such right which may appear likely to be advantageous or useful to the Company and to spend money directly or indirectly in carrying out research and development activities, experimenting upon, testing and improving or seeking to improve any patents, inventions, or rights (including intellectual property rights), licenses, protections, concessions or any other such right which the Company may develop, get developed, acquire or propose to acquire and to use, turn to account, manufacture under, exploit, grant licenses, sublicenses, concessions, right of use, privileges or enter into such other arrangements, for consideration or otherwise, in respect of aforesaid patents, trademarks, rights (including intellectual property rights), brevets, inventions, licenses, protections, concessions or any other such right.

B. THE MATTERS WHICH ARE NECESSARY FOR FURTHERANCE OF THE OBJECTS SPECIFIED IN PART A:

1. To manufacture, assemble, buy, sell, distribute, import, export, alter, remodel, hire, exchange, repair and otherwise deal in all materials, articles, works, plant, machinery, tools, hardware materials, appliances, apparatus, instruments, products, substances, things, capable of being used in any business which the Company is competent to carry on or required by the customer’s of or persons having dealings with the Company and to manufacture, experiment with, render marketable and deal in all products or residuals and by-products incidental to or obtained or occasioned in any of the business, carried on by the Company.

2. To purchase, acquire and take on lease or in exchange or person as may be considered or a necessary or advantageous to the Company any other lawful manner any area, land, buildings, structures, sheds, godowns and to develop, alter, improve or renovate the same as may be required for the purposes of the Company and dispose of or maintain the same.

3. To take over, acquire and obtain the assets, business property and liabilities, goodwill or undertaking of any other company, person or firm or to arrive at an arrangement with or to act in union with or to amalgamate with any other Company and carry on the business or manufacture jointly or otherwise as may be conducive to and beneficial for such combination or concern, or the Company in such state, or union combine or co-ownership or to enter into pooling or such other arrangement to obviate competition or loss or depreciation of assets of the Company or otherwise with any other company or companies or concerns or persons as may be considered expedient or necessary or advantageous to the Company.

4. To purchase or otherwise acquire any patents, processes, devices, inventions, trademarks, formulae, know-how, goodwill and rights and to deal with or dispose off the same in any manner.

5. To acquire from time to time and to manufacture and deal with all such stock-in-trade, goods, chattels and effects, as may be necessary or convenient for any business for the time being carried on by the Company.

6. To establish, provide, maintain and conduct or otherwise subsidise, research laboratories and experimental stations, workshops for scientific and technical research, experiments and tests of all kinds, to promote studies and research both scientific and technical and inventions by establishing, arranging for, providing, subsidising and endowing or assisting laboratories, workshops, libraries, lectures, seminars, meetings, competitions and conferences and by providing or contributing to the remuneration of scientific or technical experts, professors or teachers and by providing or contributing to the award of scholarships, prizes grants to students or otherwise and generally to encourage, promote and reward studies, research, experiments, tests and inventions of any kind that may be considered likely to assist any business which the Company is authorised to carry on.
7. To assist, promote, aid or subscribe to the establishment and maintenance of any institution, association, fund or charity for the benefit and use of directors, ex-directors, employees and ex-employees of the Company and to grant gratuities, bonuses, pensions, privileges, relief and other emoluments to them and their dependants and to provide for the welfare, convenience, entertainment, amelioration, education, development and assurance of the said directors, ex-directors, employees and ex-employees and their dependants by building or contributing to the building of houses, dwellings or quarters and by providing or subscribing or contributing towards places of instruction and recreation, hospitals, dispensaries, sanitariums and medical and other assistance as the Company may deem fit and to encourage, donate or otherwise aid any benevolent society, institution and association for the upliftment of the employees, ex-employees and their dependants.

8. To issue bonds, debentures, debenture stock and other securities of all kinds and to frame, constitute and secure the same as may seem expedient, with full power to make them transferable by delivery or by instrument of transfer or otherwise and either perpetual or, terminable and either redeemable or otherwise and to charge or secure the same by trust deed or otherwise, on the undertakings of the Company or upon any specific property and rights, present and future, of the Company or otherwise.

9. To acquire by concession, grant, purchase, barter, lease, exchange, license or otherwise any tract or tracts of country, together with such right as may be agreed upon and granted by the government, sovereign rules, or owners thereof and to expend such sums of moneys as may be deemed expedient, requisite or advisable in explorations, survey and development thereof.

10. To search for and to purchase or otherwise acquire from any government, state or authority, any concessions, grants, licenses, decrees, rights, powers and privileges whatsoever (whether statutory or otherwise) which may seem to the Company capable of being turned to account and to work, develop, carry out, exercise and turn into account the same.

11. To apply for tender, purchase or otherwise acquire contracts, sub-contracts, concessions and licenses for or in relation to the objects or business mentioned herein or any of them and to undertake, execute, dispose off or otherwise turn into account the same.

12. To erect, construct, enlarge, alter or maintain building and structures of every kind necessary for the Company’s business.

13. To obtain or make arrangements for obtaining or passing any act or ordinance of a legislature or parliament or any other law making body which may be necessary or expedient for carrying out or extending any of the activities of the Company or for any other purpose which may seem expedient and to oppose any proceedings or applications which may seem calculated directly or indirectly to prejudice the Company’s interest and to enter into such obligations or take such proceedings or applications as may be calculated to advance the said objects of the Company.

14. To enter into a partnership or into any arrangement for sharing or pooling profits, union of interest, cooperation, joint venture, reciprocal concession or otherwise or to amalgamate with any person, firm, corporation or government or company carrying on or engaged in or about to carry on or engage in any business or transaction which the company is authorised to carry on.

15. To issue as fully partly paid up any bonds, debentures, debenture stock or other securities of the Company in consideration of any property transferred or services rendered to the Company and adopt as consideration for any property sold or otherwise disposed off by the Company fully or partly paid up shares, bonds, debentures, debenture stock or other securities of any other company.
16. To draw, make, accept, endorse, discount, execute and issue and negotiate cheques, promissory notes, bills of exchange, bills of lading, letters of credit, coupons, dock warrants, delivery orders, railway or motor lorry receipts, debentures and other negotiable and non-negotiable instruments, documents of title or securities and to open accounts with any individual firm or company or with any bank or banks or bankers or shroffs and to operate the same.

17. To lend money to such persons or companies and on such terms and conditions as may be deemed expedient and in particular to customer’s agents, distributors, staff and others having dealings with the Company and to guarantee the performance of contracts by any such persons, provided that the Company shall not carry on the business of banking defined in the Banking Regulation Act, 1949 or of insurance as defined in the Insurance Act, 1938.

18. To invest and deal with the moneys and funds belonging to, entrusted with or borrowed by the Company not immediately required for the business of the Company in any manner.

19. Subject to the provisions of Sections 292, 293 and 58A of the Act and regulations made thereunder and directions issued by Reserve Bank of India, to borrow or raise money or to receive or take money on deposit or loan, at interest or otherwise in such manner as the Company may think fit, and in particular by the issue of bonds, debentures or debenture stock perpetual or otherwise including bonds, debentures or debenture stock convertible into shares of the Company or perpetual amenities and as securities of any such moneys so borrowed, raised, received or taken to mortgage, pledge, hypothecate or otherwise charge the whole or any part of the property, assets or revenue of the Company present or future by assignment or otherwise or to transfer or convey the same absolutely or in trust and give the lenders power of sale and other powers as may seem expedient and to purchase, redeem or pay off any such securities.

20. To establish and maintain branches, agencies and local registers and to procure registration or recognition of the Company and to carry on business in India or any part of the world and to take such steps as may be necessary to give to Company such rights and privileges in any part of the world as are possessed by local companies or partnerships or as may be thought desirable.

21. To make advances of a sum or sums of money upon or in respect of or for the purchase of raw materials, goods, machinery, stores or any other property, articles and things required for the purposes of the Company, upon such terms with or without security as the Company may be deem expedient.

22. To pay or enter into a bond or other arrangement of the payment of all costs, expenses and liabilities or obligations incurred or sustained in or in respect of promotion, floatation, registration and establishment of the Company or in connection with the inauguration of the offices, branches or agencies of the Company and in performing the opening or other inaugural ceremony or pay or adjust the underwriting commission, brokerage, printing, development or such other expenses as the directors of the Company may consider as preliminary expenses.

23. To employ experts to investigate and examine into the conditions, prospects, value, character and circumstances of any business, concerns, projects and undertaking and generally of any assets, property or rights.

24. To exchange, sell, convey, mortgage, assign or let on lease or for hire the whole or any part of the property (whether movable or immovable) of the Company and to accept as consideration or in lieu thereof, other land or cash or government securities or securities guaranteed by any government, state or authority or shares, bonds, debentures, debenture stock or other securities of any joint stock company or companies or
partly the one or partly the other or such other property or securities as may be determined by the Company and to take back or acquire any property so disposed off by repurchasing or leasing the same for such price or prices and on such terms and conditions as the Company may think fit.

25. To undertake the payment of all rent and performance of all covenants, conditions and agreements contained in and reserved by any lease that may be granted or assigned to or be otherwise acquired by the Company.

26. To remunerate any person or firm or company for services rendered or to be rendered in placing or assisting to place or guaranteeing the placing of any shares in the Company’s capital or any bonds, debentures, debenture stock or other securities of the Company or in procuring deposits, loans or credits for the Company or in or about the formation or promotion of the Company or the acquisition of property by the Company of the conduct of its business.

27. To adopt such means of making known the products manufactured or dealt in by the Company as may seem expedient and in particular by advertising in the press, periodicals, souvenirs, circulars, posters, by purchase and exhibition of works of art or interest, by publication of books and periodicals and by granting prizes, rewards and donations (including donations to any fund for charitable or public purposes).

28. To promote any other company for the purposes of acquiring all or any of the property and liabilities of the Company or for any other purposes which may seem directly or indirectly calculated to benefit the Company.

29. To insure any of the property, assets, undertakings, contracts, guarantees or obligations of the Company of every nature and kind by any means whatsoever.

30. To create any depreciation fund, reserve fund, sinking fund, insurance fund or any other fund or reserve whether for depreciation or for repairing, improving, extending or maintaining any of the property of the Company or for the redemption of bonds or debentures or for any other purpose whatsoever conducive to the interest of the Company.

31. To distribute as a dividend or bonus amongst the members or to place, to reserve or otherwise to apply as the Company may from time to time determine any money received in payment of dividends accrued on forfeited shares and money arising from the sale by the Company of forfeited shares or unclaimed dividends or any moneys received by way of premium on shares, bonds, debenture stock or other securities issued at a premium by the Company.

32. To aid pecuniarily or otherwise any association or movement having an object for the solution, settlement or surmounting of industrial or labour problems or troubles or the promotion of industry and trade.

33. (1) To undertake, carry out, lay out, promote, sponsor, guarantee or assist in any activity, project for rural development including any programme for promoting the social and economic welfare of or the upliftment of the people in any rural area irrespective whether the Company has any business dealings in such areas or not and to incur any expenditure or use any of the assets and facilities of the Company on any programme or project or activity of rural development and to assist execution and promotion thereof either directly or in association with any other company or person or organisation or through a Trust or Society or an independent agency or in any manner as the Company may deem fit in order to implement any of the projects or programmes or activities of rural development transfer without consideration or at such fair or concessional value and divest the ownership of the property of the Company to or in favour of any public or local body, authority, Central or State Government or any public institution or trust or fund.
Without prejudice to the generality of the foregoing, project programme of rural development shall mean and include:-

(a) Assistance in setting up of rural industries in selected areas by the rural weak, to provide them self employment.

(b) Establishment and running of dispensaries, clinic, hospitals, family centers, maternity and children welfare centers, and family welfare centers.

(c) Nutrition programmes for school children.

(d) Establishment and running of educational and vocational training centers- establishment of sports and recreation centers for students.

(e) Construction and maintenance of rural link roads, village streets, pavements and drainage and sanitary systems.

(f) Construction and maintenance of drinking water projects such as wells, tubewells etc. and cleaning of wells and ponds.

(g) Rural electrification, i.e. provision for street lighting in villages and electrification of Harijan/Tribal homes.

(h) Assistance to the weaker sections of society in constructing houses at sites provided in rural areas by Government, village panchayats etc.

(i) Minor irrigation schemes including boring of tubewell and installation of pumping sets for the benefit of groups of small/marginal farmers.

(j) Supply of improved varieties of seeds and provision of facilities for seed testing to groups of small/ marginal farmers and assistance to such farmers, for establishing seed farms.

(k) Supply of fertilizers and insecticides to groups of small/ marginal farmers and giving guidance and training to such farmers in the use of fertilizers, insecticides etc.

(l) Assist the farmers in improvement of cattle through establishment of veterinary dispensaries, artificial insemination centers, etc. and in processing and marketing of dairy products.

(m) Supply of plant protection equipments, sprayers, farm machinery implements etc. to the village panchayat for the use of groups of small/marginal farmers.

(n) Assistance to groups of small/ marginal farmers, landless labourers etc., in poultry farming, horticulture, pissiculture etc.

(o) Establishment of workshops for servicing and repair of farm machinery and training of artisans, machineries etc. or any other programme for promoting the social and economic welfare or the upliftment of the people in any rural area which is likely to promote and assist the rural development.

And that the word “rural areas” shall include such areas as may be regarded as rural areas under the provisions of Income Tax Act, 1961 or any other law in force for the time being relating to rural development.

(2) To undertake, carry out, layout, promote, sponsor guarantee or assist any activity or project either directly or in association with any other company or person or organisation or through a trust, society or other independent agency which is likely
(i) to promote national welfare or social economic or moral upliftment of the society, people or any section of the society or people; and in particular charitable, educational, scientific, religious, benevolent, cultural or any other activity.

(ii) to promote and improve national economy and for discharging what is considered to be social and moral responsibilities of the company to the public or society or any purpose or objects stated herein, transfer without consideration or at such fair or concessional value and divest the ownership of any property of the company to or in favour of any public or local body or authority or Central or State Government of any public institution or society or trust or fund as the Directors may approve.

Without prejudice to the generality of the foregoing, to undertake, carry out, promote, sponsor, or assist any activity for publication of any books, literature, newspapers etc. or for organising lectures or seminars which is likely to advance these objects and to grant merit awards, scholarships, loans or any other assistance to deserving students or other scholars or persons to enable them to undertake and pursue their studies or academic pursuits or researches and for establishing, conducting or assisting any institution, fund, trust etc. having any one or more of the aforesaid objects.

34. To establish and support, or aid in the establishment and support of associations institutions, funds, society, trusts, private or public for the benefit of its employees (both past and present), Senior Managerial Personnel (both past and present), dependants, relatives, or the family members of such persons, shareholders of the Company and for persons having dealings with the Company and to grant pensions, allowances, gratuities and bonuses either by way of annual payment, or lump sum and to make payments towards insurance and to form and contribute to provident and other benefit funds for such persons and to provide for the welfare of employees (both past and present), Senior Managerial Personnel (both past and present) of the Company and the wives, widows, family members, dependants or relatives of such persons and shareholders of the Company by buildings, or chawls or by grant of moneys, pensions, allowances, bonus or other payments and to provide or subscribe or contribute towards place of instructions and recreations, hospitals, dispensaries, holiday homes, medical and other attendance and other assistance as the Company shall think fit.

35. To dedicate, present or otherwise dispose off either for value or not any property of the Company deemed to be national, public or local interests to any national trust, public body, museum, corporation or authority or any trustees or on behalf of any of the same or of the public.

36. To enter into any arrangements with the Government of India or with any state, or with any authority, municipal, local or otherwise or with any persons, that may seem conducive to the Company’s objects or any of them and to apply for and obtain and to purchase or otherwise acquire from any such government, state authority or persons any concessions, grants, licenses, decrees, rights, powers and privileges whatsoever (whether statutory or otherwise), which may seem to the Company desirable to obtain and acquire and to carry out, exercise and comply with any such arrangements, concessions, grants, licenses, decrees, rights, powers and privileges.

37. On winding up, subject to the provisions of the Companies Act, 1956 to distribute in specie or otherwise as may be resolved any property or assets of the Company or any proceeds of sale or disposal of any property or assets of the Company including the shares, bonds, debentures, debenture stock or other securities of any other Company formed to takeover the whole or any part of the assets or liabilities of the Company but so that on distribution amounting to a reduction of capital be made except with the sanction, if any, for the time being required by law.

38. To amalgamate with any company or companies having objects altogether or in part similar to those of the Company.
39. To do all or any of the above things and all such other things as are incidental or may be thought conducive to the attainment of the objects mentioned above or any of them in any part of the world and as principals, agents, contractors, trustees or otherwise and by or through trustees, agents or otherwise, and either alone or in conjunction with others.

IV. The liability of the members is limited and this liability is limited to the amount unpaid, if any, on the shares held by them.

V. The Authorised Share Capital of the Company is ₹ 58,00,00,000 (Rupees fifty eight crores) divided into 25,00,00,000 (twenty five crores) equity shares of ₹ 2 (Rupees two) each, 4,00,000 (four lacs) cumulative redeemable preference shares of ₹ 100 (Rupees one hundred) each, and 4,00,000 (four lacs) cumulative convertible preference shares of ₹ 100 (Rupees one hundred) each with power to increase or reduce the same from time to time and sub-divide or consolidate or otherwise change the denomination of any shares or extinguish uncalled liability as may be thought fit.

We, the several persons, whose names and addresses are subscribed, are desirous of being formed into a company in pursuance of this memorandum of association, and we respectively agree to take the number of shares in the capital of the Company set opposite our respective names:-
We, the several persons whose names, addresses, descriptions and occupations are hereunto subscribed are desirous of being formed into a Company in accordance with and in pursuance of the provisions of this Memorandum of Association and respectively agree to take the number of shares in the capital of the Company set opposite to our respective names.

<table>
<thead>
<tr>
<th>Names, addresses, Description, and Occupation, of each subscriber and Signature</th>
<th>Number of equity shares taken by each subscriber</th>
<th>Names, address and description of witness</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Hero Investments</strong>&lt;br&gt;Pvt. Ltd. Regd. Office: Hero Nagar, G.T.Road, Ludhiana through: Satya Nand Munjal, Director S/o Late Shari Bahadur Chand Munjal R/o 24 L, Model Town, Ludhiana, Business</td>
<td>1 (One) equity</td>
<td>Sd/-</td>
</tr>
<tr>
<td><strong>2. Hero Cycle P. Ltd.</strong>&lt;br&gt;Regd Office: Hero Nagar, G.T.Road, Ludhiana through: Brijmohan Lall Munjal, Director S/o Late Shari Bahadur Chand Munjal R/o 26, Model Town, Ludhiana, Business</td>
<td>1 (One) equity</td>
<td>Sd/-</td>
</tr>
<tr>
<td><strong>3. Majestic Auto Ltd.</strong>&lt;br&gt;Regd. Office : C-48 Focal Point, Ludhiana Through : Om Prakash Munjal, Director S/o Late Shri Bahadur Chand Munjal R/o 26 Model Town, Ludhiana, Business</td>
<td>1 (One) Equity</td>
<td>Sd/-</td>
</tr>
<tr>
<td><strong>4. Vijay Kumar, S/o</strong>&lt;br&gt;Sh. Dayanand Munjal R/o 19-C, Saarabha Nagar, Ludhiana Business</td>
<td>2 (Two) equity</td>
<td>Sd/-</td>
</tr>
<tr>
<td><strong>5. Raman Kant Munjal</strong>&lt;br&gt;S/o Sh. Brijmohan Lall Munjal R/o 26 Model Town, Ludhiana Business</td>
<td>2 (Two) equity</td>
<td>Sd/-</td>
</tr>
<tr>
<td><strong>6. Sudhir Munjal</strong>&lt;br&gt;S/o Sh. Satyanand Munjal R/o 24 L, Model Town, Ludhiana Business</td>
<td>2 (Two) equity</td>
<td>Sd/-</td>
</tr>
<tr>
<td><strong>7. Pawan Kant Munjal</strong>&lt;br&gt;S/o Sh. Brijmohan Lall Munjal R/o 26 Model Town, Ludhiana Business</td>
<td>2 (Two) equity</td>
<td>Sd/-</td>
</tr>
<tr>
<td><strong>8. Ashish Kumar</strong>&lt;br&gt;S/o Sh. Dayanand Munjal R/o B/31, Panchsheel Enclave, New Delhi, Business</td>
<td>2 (Two) equity</td>
<td>Sd/-</td>
</tr>
<tr>
<td><strong>9. Kul Bhushan Suri</strong>&lt;br&gt;S/o Late Sh. N.L.Suri R/o B-1/142, Janakpuri New Delhi, Service</td>
<td>2 (Two) equity</td>
<td>Sd/-</td>
</tr>
</tbody>
</table>

Place : New Delhi       Dated : January 13, 1984
THE COMPANIES ACT, 2013
AND
THE COMPANIES ACT, 1956 (to the extent applicable)
(COMPANY LIMITED BY SHARES)
ARTICLES OF ASSOCIATION
OF
Hero MotoCorp Ltd.

PRELIMINARY

1. The regulations contained in Table ‘F’ in the first schedule to the Act shall apply to the Company to the extent to which they are not modified, varied, amended or altered by these Articles.

2. Interpretation

Unless the context otherwise requires, words or expressions contained in these Articles shall bear the same meaning as in the Act (hereinafter defined) or any statutory modification thereof in force at the date at which the Articles become binding on the Company. The marginal notes hereto are inserted for convenience and shall not affect the construction hereof and in these presents, unless there be something in the subject or context inconsistent therewith:

“Act” means the Companies Act, 2013 and includes where the context so admits any re-enactment or statutory modification thereof for the time being in force and any previous company law, so far as may be applicable.

Words and expressions used in the Articles shall bear the same meaning as used in the Act or the Rules, as the case may.

“Annual General Meeting” means a general meeting of the Members held in accordance with the provisions of Section 96 of the Act and any adjourned holding thereof.

“Articles” means these Articles of Association as adopted or as from time to time altered by special resolution.

“Auditors” or “Auditor” means the auditor or auditors of the Company appointed in pursuance of the provisions of Section 139 of the Act.

“Beneficial Owner” means the beneficial owner as defined in Clause (a) of Sub-Section (1) of Section 2 of the Depositories Act, 1996.

“Board of Directors” or “Board” means the Board of Directors for the time being of the Company and includes a Committee constituted by the Board (“Committee”).

“Company” means “Hero MotoCorp Ltd.”

“Depositories Act” means the Depositories Act, 1996 and includes where the context so admits, any statutory modification or re-enactment thereof.

“Depository” means a depository as defined under Clause (e) of sub-section (1) of Section (2) of the Depositories Act.

“Directors” means the directors for the time being of the Company.

“Dividend” includes interim dividend but excludes bonus Shares.
“Equity Listing Agreement” means the agreement entered into with the Exchange for listing of equity Shares and includes where the context so admits any amendment or modification thereof for the time being in force.

“Exchange” means the Stock Exchange or Exchanges where the shares of the Company are listed for the time being.

“Independent Director” means a person as defined in Section 149(6) of the Act and/or Clause 49 of the Equity Listing Agreement entered into with the Exchange including any statutory modifications or re-enactments thereto.

“Key Managerial Personnel” means the persons as defined in Section 2(51) of the Act.

“Managing Director” means the managing director or the deputy managing director or the joint managing director for the time being of the Company by whatever name called and appointed in accordance with the Act and these Articles.

“Chairman/Vice Chairman” means and includes Chairperson/Vice Chairperson for the time being of the Company by whatever name called and appointed in accordance with the Act and these Articles.

“Office” means the registered office for the time being of the Company.

“Register” means the Register of Members of the Company required to be kept under Section 88 of the Act.

“Registrar of Companies” means the registrar of companies of the State in which the Office is for the time being situated.

“Rules” means the rules framed by the Ministry of Corporate Affairs (‘MCA’) under the Act, as amended from time to time.

“Member” or “Shareholder” means a Person as defined in Section 2(55) of the Act.

“Memorandum” means the Memorandum of Association of the Company.

“Month” means the English Calendar month.

“Paid up Capital” includes credited as paid up.

“Share Capital” means the capital for the time being raised or authorised to be raised for the purposes of the Company.

“Shares” means the shares into which the capital is divided and interests corresponding to such Share.

“Person” includes any corporation as well as individual.

“Proxy” includes attorney duly constituted under a power of attorney appointed in accordance with the provisions of the Act and the Rules.

“In Writing” and “Written” includes printing, lithography and other modes of representing or reproducing words in a visible form.

Words importing the singular number also include the plural number and vice-versa.

3. **Company not to purchase its own shares**

Save as permitted by Section 67 of the Act, the funds of the Company shall not be employed in the purchase of security, Shares in the Company and the Company shall not give, directly or indirectly, any financial assistance, whether by way of loan, guarantee, the provision of security or otherwise, for the purpose of or in connection with any purchase of or subscription for Shares in the Company or any company of which it may, for the time being, be a subsidiary. The Articles shall not be deemed to affect the power of the Company to enforce repayment of loans to Members or to exercise a lien conferred by Article 31.
4. **Purchase of own shares**

Subject to Sections 68 and 70 of the Act, the Company may purchase its own Shares or other specified securities out of (i) its free reserves; or (ii) the securities premium account; or (iii) the proceeds of the issue of any Shares or other specified securities or (iv) otherwise specified by the law for the time being in force.

5. **Registered Office**

The Office shall be at such place as the Board shall determine subject to provisions of the Act.

**SHARES**

6. a) **Share Capital**

The Authorised Share Capital of the Company is as stated in Clause V of the Memorandum with the rights, privileges and conditions attached thereto as are provided by the Articles for the time being. The Company shall have power to increase, reduce, consolidate, sub-divide or otherwise alter the Share Capital and to divide the Shares in the Share Capital for the time being into several classes and to attach thereof respectively such preferential or other rights, privileges and conditions in such manner as may be permitted by the Act or provided by the Articles of the Company for the time being.

b) **Redeemable Preference Shares**

Subject to the provisions of these Articles and of the Act, the Company shall have power to issue preference Shares which may, at the option of the Company, be liable to be redeemed out of the profits or out of the proceeds of a fresh issue of Shares made for the purposes of such redemption. The Board may, subject to the provisions of Section 55 of the Act and the Companies (Share Capital and Debenture) Rules, 2014, exercise such power in such manner as it may think fit.

c) In respect of terms of issue of Shares the provisions of Articles 53, 54, 55, 56 and 57 shall apply.

d) **Dematerialisation or Rematerialisation of shares**

The Company shall be entitled to dematerialize all or any of its existing securities, rematerialize all or any of its securities held in the Depositories and / or to offer its fresh shares or buyback its shares in a dematerialized form pursuant to the Depositories Act and the relevant Rules, if any.

e) **Option to receive securities certificates or to hold Shares with Depository**

Every person subscribing to or holding securities of the Company shall have the option to receive security certificates or to hold the securities with a Depository.

f) If a person opts to hold his security with a Depository, the Company shall intimate such Depository about the details of allotment of the security, and on receipt of the information, the Depository shall enter in its records the name of the allottees as the Beneficial Owner of the security.

g) **Securities in Depositories**

All securities held by a Depository shall be dematerialised and be in fungible form. Nothing contained in Sections 88, 89 and 186 of the Act, shall apply to a Depository in respect of the securities held by it on behalf of the Beneficial Owner.
(h) **Rights of Depositories and Beneficial Owners**

Notwithstanding anything to the contrary contained in the Act or these Articles, a Depository shall be deemed to be registered owner for the purpose of effecting transfer of ownership of security on behalf of the Beneficial Owner.

(i) Save as otherwise provided in (h) above, the Depository, as the registered owner of the securities, shall not have any voting rights or any other rights in respect of the security held by it.

7. **Allotment of shares**

Subject to the provisions of these Articles, the Act and the Rules, the Shares shall be under the control of the Board, who may issue, allot or otherwise dispose off the same or any of them, on such terms and conditions, at such times, either at par or at a premium and for such consideration as the Board thinks fit.

8. **Power to issue Shares**

The Company may, subject to the Act, issue any part or parts of the unissued shares (either equity or preference carrying a right to redemption out of the profits or liable to be so redeemed at the option of the Company) upon such terms and conditions and with such rights and privileges annexed thereto as the Board at their discretion may think fit and proper. Subject to the provisions of the Act and the Rules, in particular, the Board may issue such shares with such preferential or qualifying rights to dividends and for the distribution of the assets of the Company as the Board may, subject to the aforesaid sections, determine from time to time.

9. **Commission and Brokerage**

The Company may exercise the power of paying commission conferred by Section 40(6) of the Act along with Rules thereof and in such case shall comply with the requirements of that section and the Rules. Such commission may be satisfied by the payment of cash or the allotment of fully or partly paid Shares or partly in one way and partly in the other. The Company may also on any issue of Shares or debentures pay such brokerage as may be lawful.

10. **Installment of Shares to be duly paid**

If, by the conditions of allotment of any share, the whole or part of the amount or issue price thereof shall be payable by installments, every such installment shall, when due, be paid to the Company by the Person who, for the time being, shall be the registered holder of the Share or by his executor or administrator.

11. **Liability of joint holders of Shares**

The joint-holders of a Share shall be severally as well as jointly liable for the payment of all installments and calls due in respect of such Share.

12. **Trust not recognised**

Subject to Section 89 of the Act, save as herein otherwise provided, the Company shall be entitled to treat the registered holder of any Share as the absolute owner thereof and accordingly shall not, except as ordered by a court of competent jurisdiction or as by statute required, be bound to recognise any equitable or any other claim to or interest in such Share on the part of any other person.

13. **Who may be registered**

Shares may be registered in the name of any person, company or other body corporate. Not more than three persons shall be registered as joint holders of any Share.
SHARE CERTIFICATES

14. Authority to issue Share Certificates

Subject to the provisions of the Act and the Companies (Share Capital and Debentures) Rules, 2014 or any statutory modification or re-enactment thereof;

   i) the certificates of title to share and duplicate thereof when necessary shall be issued as may be approved by the Board of Committee thereof:

   ii) Members right to certificate

Every Member shall be entitled free of charge to one certificate for all the Shares of each class registered in his name or if the Board so approves to several certificates each for one or more of such Shares. Such certificate shall be issued in accordance with the provisions of the Act and Rules. In respect of any Shares held jointly by several Persons, the Company shall not be bound to issue more than one certificate and delivery of a certificate to one of several joint holders shall be sufficient delivery to all such holders.

Provided, however, no Share certificate(s) shall be issued for Shares held by the “Beneficial Owner(s)” with the Depository. Provided that notwithstanding what is stated above, the Company shall comply with such rules or regulations or requirements of any Stock exchange or the Rules made under Securities Contracts (Regulation) Act, 1956 or any other Act, or rules applicable in this behalf.

   iii) Fees on issue of new Share certificate, registration of probates etc.

Such fee as provided pursuant to the provisions of the Act or Rules thereof or any lesser amount as may be decided by the Board or Committee thereof from time to time shall be charged for:

   a) Sub-division and consolidation of Share and debenture certificates and for subdivision of letters of allotment and split, consolidation, renewal and pucca transfer receipts into denominations corresponding to the market unit of trading.

   b) Sub-division of renounceable Letters of Right.

   c) Issue of new certificates in replacement of those which are old, decrepit or wornout or where the cages on the reverse for recording transfers have been fully utilized.

   d) Registration of any Power of Attorney, Probate, Letter of Administration or similar other documents.

CALLS

15. Calls

The Board may, from time to time, subject to the sanction of shareholders and subject to the terms on which any Shares may have been issued and subject to the provisions of Section 49 of the Act, make such calls as the Board thinks fit upon the Members in respect of all moneys unpaid on the Shares held by them respectively and not by the conditions of allotment thereof made payable at fixed times and each Member shall pay the amount of every call so made on him to the persons and at the times and places appointed by the Board. A call may be made payable by installments and shall be deemed to have been made when the resolution of the Board authorising such call was passed.

16. Restriction on power to make calls

Notice of any call as may be prescribed shall be given specifying the time and place of payment and to whom such call be paid.
17. Payment of interest on call
   i) If the sum payable in respect of any call or installment be not paid on or before the day appointed for payment thereof, the holder for the time being in respect of the Share for which the call shall have been made or the installment shall be due, shall pay interest for the same at maximum rate, as prescribed in the Act or Rules or under any other law for the time being in force, from day appointed for the payment thereof to the time of the actual payment or at such lower rate as the Board may determine.
   ii) The Board shall be at liberty to waive payment of any such interest either wholly or in part.

18. Amount payable at fixed times or payable in installments on calls
   If, by the terms of any Share or otherwise, any amount is made payable upon allotment or at any fixed time or by installments at fixed times, whether on account of the amount of the Share or by way of premium, every such amount or installment shall be payable as if it were a call duly made by the Board and of which due notice had been given, and all the provisions herein contained in respect of calls shall relate to such amount or installment accordingly.

19. Evidence in action by Company against shareholders
   On the trial or hearing of any action or suit brought by the Company against any Shareholder or his representatives to recover any debt or money claimed to be due to the Company in respect of his Share, it shall be sufficient to prove that the name of the defendant is or was, when the claim arose, on the Register as a holder, or one of the holders of the number of Shares in respect of which such claim is made and that the amount claimed is not entered as paid in the books of the Company and it shall not be necessary to prove the appointment of the Board who made any call, nor that a quorum was present at the Board meeting at which any call was made nor that the meeting at which any call was made was duly convened or constituted nor any other matter whatsoever but the proof of the matters aforesaid shall be conclusive evidence of the debt.

20. Payment of calls in advance
   The Board may, if it thinks fit, receive from any Member willing to advance the same, all or any part of the money due upon the Share held by him beyond the sums actually called for and upon the money so paid or satisfied in advance, or so in respect thereof as from time to time exceeds the amount of the calls then made upon the Share in respect of which such advance has been made, the Company may pay interest at such rate as may be fixed by the Board. Money so paid in excess of the amount of calls shall not rank for dividends or confer a right to participate in profits. The Board may at any time repay the amount so advanced upon giving to such a Member not less than three (3) month’s notice in writing.

21. Revocation of call
   A call may be revoked or postponed at the discretion of the Board.

FORFEITURE AND LIEN

22. If calls or installment not paid notice may be given
   If any Member fails to pay any call or installment of a call on or before the day appointed for the payment of the same, the Board may, at any time, during such time as the call or installment remains unpaid, serve notice on such Member requiring him to pay the same, together with any interest that may have accrued and all expenses that may have been incurred by the Company by reason of such non-payment.

23. Date and place of payment of call
   The notice shall name a day in accordance with the Act and the place or places on and at which such call or installment and such interest and expenses aforesaid are to be paid. The notice shall also state that in the event of non-payment at or
before the time, and at the place appointed, the Shares in respect of which such call was made or installment is payable will be liable to be forfeited.

24. **If notice is not complied with, Share may be forfeited**

If the requirements of any such notice as aforesaid be not complied with, any Shares in respect of which such notice has been given may, at any time thereafter, before payment of all calls or installments, interest and expenses, due in respect thereof, be forfeited by a resolution of the Board to that effect.

25. **Notice of forfeiture**

When any Share shall have been so forfeited, notice of the resolution shall be given to the Member in whose name it stood immediately prior to the forfeiture and an entry of the forfeiture, with the date thereof, shall forthwith be made in the Register, but no forfeiture shall be in any manner invalidated by an omission or neglect to give such notice or to make such entry as aforesaid.

26. **Forfeited Share to become property of the Company**

Any Share so forfeited shall be deemed to be the property of the Company and the Board may sell, re-allot or otherwise dispose off the same in such manner as it thinks fit.

27. **Power to cancel forfeiture**

The Board may, at any time before any Shares so forfeited shall have been sold, re-allotted or otherwise disposed off, cancel the forfeiture thereof upon such conditions as it thinks fit.

28. **Liability on forfeiture**

A Person whose Share has been forfeited shall cease to be a Member in respect of the Share, but shall, notwithstanding the forfeiture, remain liable to pay and shall forthwith pay to the Company, all calls or all installments, interest and expenses, owing upon or in respect of such Share, at the time of the forfeiture, together with interest thereon, from the due date to the time of actual payment at such rate as may be fixed by the Board and the Board may enforce the payment thereof, or any part thereof without any deduction or allowance for the value of the Shares at the time of forfeiture, but shall not be under an obligation to do so.

29. **Evidence of forfeiture**

A duly verified declaration in writing that, the declarant is a Director, Manager or Secretary of the Company and has been authorised by a Board resolution to act as declarant and that certain Shares in the Company have been duly forfeited on a date stated in the declaration, shall be conclusive evidence of the facts therein stated as against all Persons claiming to be entitled to the Shares and such declaration and the receipt of the Company for the consideration, if any, given for the Shares on the sale or disposition thereof shall constitute a good title to such Shares and the Person to whom any such Share is sold shall be registered as the holder of such Share and shall not be bound to see the application of purchase money, nor shall his title to such Share be affected by any irregularity or invalidity in the proceedings in reference to such forfeiture, sale or disposal.

30. **Forfeiture provisions to apply to non-payment in terms of issue**

The provisions of Articles 22 to 29 hereof shall apply in the case of non-payment of any sum which, by the terms of issue of Share, becomes payable at a fixed time, whether on account of the nominal value of a Share or by way of premium, as if the same had been payable by virtue of a call duly made and notified.
31. **Company’s lien on shares**

The Company shall have a first and paramount lien upon every Share not being fully paid-up, registered in the name of each Member (whether solely or jointly with others) and upon the proceeds of sale thereof for moneys called or payable at a fixed time in respect of such Share whether the time for the payment thereof shall have actually arrived or not and no equitable interest in any Share shall be created except as otherwise provided in the Articles. Such lien shall extend to all dividends from time to time declared in respect of such Share subject to the provisions of Section 124 of the Act and also to bonus declared on the shares. Unless otherwise agreed, the registration of a transfer of a Share shall operate as waiver of the Company’s lien if any, on such Share.

32. **Enforcing lien of sale**

For the purpose of enforcing such lien, the Board may sell the Share subject thereto in such manner as it thinks fit, but no sale shall be made until such time for payment as aforesaid shall have arrived and until notice in writing of the intention to sell have been served on such a Member, his executor or administrator or his Committee, curator bonis or other legal representative as the case may be and default shall have been made by him or them in the payment of the moneys called or payable at a fixed time in respect of such Share for such prescribed period after the date of such notice.

33. **Application of proceeds of sale**

The net proceeds of the sale shall be received by the Company and applied in or towards payment of such part of the amount in respect of which the lien exists as is presently payable, and the residue, if any, shall (subject to a like lien for sums not presently payable as existed upon the Share before the sale) be paid to the Persons entitled to the Share at the date of this sale.

34. **Validity of sales in exercise of lien and after forfeiture**

Upon any sale after forfeiture or for enforcing a lien in purported exercise of the powers herein before given, the Board may appoint some persons to execute an instrument of transfer of the Share sold and cause the purchaser’s name to be entered in the Register in respect of the Share sold and the purchaser shall not be bound to see the regularity of the proceedings, nor to the application of the purchase money and after his name has been entered in the Register in respect of such Share the validity of the sale shall not be impeached by any Person, and the remedy of any Person aggrieved by the sale shall be in damages only and against the Company exclusively.

35. **Board’s power to issue new certificate**

Where any Share, under the powers in that behalf herein contained, is sold by the Board and the certificate in respect thereof has not been delivered to the Company by the former holder of such Share, the Board may issue a new certificate for such Share distinguishing it in such manner as it may think fit from the certificate not so delivered.

**TRANSFER AND TRANSMISSION**

36. **Execution of transfer, etc.**

The instrument of transfer shall be in writing and all the provisions of Section 56 of the Act and the Companies (Share Capital and Debentures) Rules, 2014, shall be duly complied with in respect of all transfers of Shares and the registration thereof.

37. **Transfer of Demat Shares**

Nothing contained in the foregoing Article shall apply to transfer of securities affected by the transferor and transferee both of whom are Beneficial Owners with the Depository.
38. **Application by transferor**

Application for the registration of the transfer of a Share may be made either by the transferor or the transferee, provided that where such application is made by the transferor no registration shall, in the case of a partly paid Share, be effected unless the Company gives notice of the application to the transferee in the manner prescribed by Section 56 of the Act and the Companies (Share Capital and Debentures) Rules 2014 and subject to provisions of these Articles the Company shall, unless objection is made by the transferee within specified time, enter in the Register the name of the transferee in the same manner and subject to the same conditions as if the application for registration of the transfer was made by the transferee.

39. **Form of transfer**

The instrument of transfer shall be in the form prescribed by the Act and the Companies (Share Capital and Debentures) Rules, 2014.

40. **Form of transfer of Demat Shares**

Nothing contained in the foregoing article shall apply to transfer of securities affected by the transferor and transferee both of whom are Beneficial Owners with the Depository.

41. **Board’s power to refuse to registration of transfer**

Subject to the provisions of these Articles, and of Section 58 or any other applicable provisions of the Act and Equity Listing Agreement or any other applicable provisions of any other law for the time being in force or any statutory modification(s), the Board, may on sufficient cause, refuse to register any transfer of shares or the transmission of shares by operation of law of the right to a Share.

42. **No transfer to a person of unsound mind etc.**

No transfer shall be made to a person of unsound mind and no transfer of partly paid Shares shall be made to a minor.

43. **Instrument of transfer left at Office when to be retained**

Every instrument of transfer shall be left at the Office for registration, accompanied by the certificate of the Share to be transferred or, if no such certificate is in existence, by the Letter of Allotment of the Share and such other evidences as the Board may require to prove the title of the transferor or his right to transfer the Share. Every instrument of transfer which shall be registered shall be retained by the Company, but any instrument of transfer which the Board may refuse to register, unless the Board decide otherwise, shall be returned to the person depositing the same.

44. **Notice of refusal to register transfer**

If the Board refuses, whether in pursuance of Article 41 or otherwise, to register the transfer of, or the transmission by operation of law of the right to any Share, the Company shall, within the time prescribed by the Act, Rules or Equity Listing Agreement send the transferee and transferor or to the person giving intimation of such transmission, as the case may be, notice of the refusal.

45. **Fee on registration of transfer**

No fee shall be payable to the Company in respect of transfer or transmission of any Shares in the Company.

46. **Transmission of registered Shares**

The executor or administrator of a deceased Member (not being one of several joint-holders) shall be the only person recognised by the Company as having any title to the Shares registered in the name of such Member and in case of the death of any or more of the jointholders of any registered Share, the survivor shall be the only person recognised by
the Company as having any title to or interest in such Share, but nothing herein contained shall be taken to release the
estate of a deceased joint- holder from any liability on the Share held by him jointly with any other person. In case of
death of the survivor, provisions of Section 72 of the Act shall apply. Before recognising any executor or administrator,
the Board may require him to obtain a Grant or Probate or Letters of Administration or other legal representation,
as the case may be from a competent Court in India, provided nevertheless that in any case where the Board, in its
absolute discretion thinks fit, it shall be lawful for the Board to dispense, Letters of Administration or such other legal
representation upon such terms as to indemnity, as it considers proper.

47. **Transfer of Shares of insane, minor, deceased, or bankrupt Members**

Any Committee or guardian of a lunatic or minor Member or any person becoming entitled to transfer a Share in
consequence of the death or bankruptcy or insolvency of any Member upon producing such evidence that he sustains
the character in respect of which he proposes to act under this Article or of his title as the Board thinks sufficient, may,
with the consent of the Board (which the Board shall not be bound to give), be registered as a Member in respect of such
Share, or may, subject to the regulations as to transfer herein before contained transfer such Share.

48. **Election under Transmission**

i) If the person so becoming entitled under transmission shall elect to be registered as a holder of the Share himself,
he shall deliver or send to the Company a notice in writing signed by him stating that he so elects.

ii) If the person aforesaid shall elect to transfer the Share, he shall testify his election by executing an instrument of
transfer of the Share.

iii) All the limitations, restrictions and provisions, of these Articles relating to the right to transfer and the registration
of instruments of transfer of a Share shall be applicable to any such notice or transfer as aforesaid, as if the death,
lunacy, bankruptcy or insolvency of the Member had not occurred.

49. **Rights of persons entitled to Shares under Transmission**

A person so becoming entitled under transmission to a Share by reason of death, lunacy, bankruptcy of the holder
shall, subject to the provisions of Article 83 and of Section 123 of the Act, be entitled to the same dividends and other
advantages as he would be entitled to if he were the registered holder of the Share, except that he shall not before being
registered as a Member in respect of the Share, be entitled in respect of it to exercise any right conferred by membership
in relation to meetings of the Company. Provided that the Board may at any time give a notice requiring any such person
to elect, either to be registered himself or to transfer the Share, and if the notice is not complied with within the time
fixed by the Board, the Board may thereafter withhold payment of all dividends, bonuses, or other moneys payable in
respect of the Share, until the requirements of the notice have been complied with.

50. **Nomination of Shares**

i) Every holder of Shares in, or holder of debentures of the Company may, at any time, nominate, in the prescribed
manner, a person to whom his Shares in, or debentures of, the Company shall vest in event of his death.

ii) Where the Shares in, or debentures of the Company are held by more than one person jointly, the joint holders
may together nominate, in the prescribed manner a person to whom all the rights in the Shares or debentures of
the Company shall vest in the event of death of all joint holders.

iii) Notwithstanding anything contained in any other law for the time being in force or in any disposition, whether
testamentary or otherwise, in respect of such Shares in or debentures of the Company, where a nomination made
in the prescribed manner purports to confer on any person the right to vest the Shares in or debentures of the Company, the nominee shall, on the death of the shareholder or holder of debentures of the Company or, as the case may be, on the death of the joint holder becomes entitled to all the rights in the Shares or debentures of the Company or, as the case may be, all the joint holders, in relation to such Shares in or debentures of the Company to the exclusion of all other persons, unless the nomination is varied or cancelled in the prescribed manner.

iv) Where the nominee is a minor, it shall be lawful for the holder of the Shares or holder of the debentures, to make the nomination to appoint, in the prescribed manner, any person to become entitled to Shares in, or debentures of the Company, in the event of his death, during minority.

v) Any person who becomes a nominee may upon production of such evidence as may be required by the Board and subject as hereinafter provided, elect, either to be registered himself as holder of the Share(s) or debenture(s) as the case may be or to make such transfer of the Share(s) or debenture(s) as the deceased shareholder or debenture holder, as the case may be, could have made.

51. The provisions of these Articles relating to transmission by operation of law shall mutatis mutandis apply to any other securities including debentures of the Company.

INCREASE AND REDUCTION OF CAPITAL

52. Power to increase Capital

The Company may, by an ordinary resolution passed by the Members in a general meeting or by Postal Ballot, increase its capital, from time to time, by creation of new Shares of such amounts as may be deemed expedient in accordance with the applicable provisions of the Act.

53. On what conditions new Shares may be issued

Subject to any special rights or privileges for the time being attached to any Shares in the capital of the Company then issued, the new Shares or the existing unissued Shares of any class may be issued. In the case of new Shares upon such terms and conditions and with such rights and privileges attached thereto as the shareholders resolving in a general meeting upon the creation thereof shall direct, and if no directions be given, and in the case of existing unissued Shares as the Board, subject to the Act, shall determine, and in particular in the case of preference Shares such Shares may be issued with a preferential or qualified right to dividends and in the distribution of assets of the Company and with rights of redemption.

54. Issue of Sweat Equity Shares to Employees or Directors

Subject to the provisions of Section 54 of the Act and subject to any special rights or privileges for the time being attached to any Shares in the capital of the Company then issued, the Company may issue equity Shares to employees or directors at a discount or for consideration other than cash for providing know-how or making available rights in the nature of intellectual property rights or value additions, by whatever name called or for the performance of past or future services.

55. Provisions relating to the issue of shares

(a) Before the issue of any new Shares, the Company in a general meeting or through Postal Ballot may make provisions as to the allotment and issue of the new Shares, and in particular may determine to whom the same shall be offered in the first instance, and whether at par or at a premium or discount, and upon default of any such provisions, or so far as the same shall not extend, the new Shares may be issued in conformity with the provisions of Article 7.
(b) Subject to the provisions of the Act, where the new Shares are offered to the persons who at the date of the offer, are holders of the equity shares of the Company then such Share shall be offered in proportion, as nearly as circumstances admit, to the capital paid-up on these Shares at the date. Such offer shall be made by a notice specifying the number of Shares offered and limiting a time as may be prescribed by the Act and Rules thereof within which the offer, if not accepted, will be deemed to have been declined. Such offer shall be deemed to include a right exercisable by the person concerned to renounce the Shares offered to them in favour of any other person and the notice referred to above hereof shall contain this statement of this right, provided that the directors may decline, without assigning any reason to allot any shares to any person in whose favour any member may renounce the Shares offered to him. After the expiry of the time specified in the notice aforesaid or on receipt of earlier intimation from the person to whom such notice is given that he declines to accept the shares offered, the Board may dispose of them in such manner as it thinks most advantageous to the shareholders and the Company.

(c) Notwithstanding anything contained in sub-clause (a) above, but subject, however, to Section 62(3) of the Act, the Company may increase its subscribed capital on exercise of an option attached to the debentures issued or loans raised by the Company to convert such debenture or loans into shares, or to subscribe for shares in the Company, provided however that the terms of the debentures or loans include a term providing for such option is in conformity with the rules, if any made by the Central Government in this behalf and has also been approved by a special resolution in a general meeting.

56. How far new Shares to rank with existing Shares

Except so far as otherwise provided by the conditions of issue or by these presents, any capital raised by the creation of new Shares shall be considered part of the then existing Share Capital of the Company and shall be subject to the provisions herein contained with reference to the payment of dividends, calls and installments, transfer and transmission, forfeiture, lien, surrender and otherwise.

57. Inequality in numbers of new Shares

If owing to any inequality in the number of new Shares to and the number of Shares held by the Members entitled to have the offer of such new Shares, any difficulty that may arise in the apportionment of such new Shares or any of them amongst the Members, such difficulty shall, in the absence of any direction in the members’ resolution creating the Shares or by the Company in a general meeting, be determined by the Board.

58. Reduction of Share Capital

The Company may, subject to the applicable provisions of the Act and Rules, from time to time, by special resolution reduce its capital and any capital redemption reserve account or securities premium account, in any manner and with and subject to any incident authorized and consent required by law.

59. Buyback of Shares

Subject to the provisions of Sections 68 to 70 and all applicable provisions of the Act and subject to such approvals, permissions, consents and sanctions from the concerned authorities and departments, including the Securities and Exchange Board of India and the Reserve Bank of India, if necessary, the Company may, by passing a special resolution at a general meeting, purchase its own Shares or other specified securities (hereinafter referred to as ‘buyback’) from its existing Shareholders on a proportionate basis and/or from the open market and/or from the lots smaller than market lots of the securities issued to the employees of the Company pursuant to a scheme of stock options or sweat equity, from out of its free reserves or out of the securities premium account of the Company or out of proceeds of any issue made by the Company specifically for the purpose, on such terms, conditions and in such manner as may be prescribed by law from time to time; provided that the aggregate of the securities so bought back shall not exceed such number as may be prescribed under the Act or Rules made from time to time.
ALTERATION OF CAPITAL

60. Power to alter Capital

The Company in a general meeting or through Postal Ballot may, subject to the provisions of the Act, from time to time:

(a) consolidate and divide all or any of its Share Capital into Shares of larger amount than its existing Shares;

(b) sub-divide its existing Shares or any of them into Shares of smaller amount than is fixed by the Memorandum so, that in the sub-division the proportion between the amount paid and the amount, if any, unpaid on each reduced Share shall be the same as it was in the case of the Share from which the reduced Share is derived;

(c) convert all or any of its fully paid-up Shares into stock, and reconvert that stock into fully paid-up Shares of any denomination;

(d) cancel any Shares which at the date of the passing of the resolution, have not been taken or agreed to be taken by any person and diminish the amount of its Share capital by the amount of the Shares so cancelled.

61. Surrender of shares

Subject to the provisions of the Act, the Board may accept from any Member the surrender, on such terms and conditions as shall be agreed, of all or any of his Shares.

MODIFICATION OF RIGHTS

62. Power to modify rights

Whenever the capital (by reason of the issue of preference Shares or otherwise) is divided into different classes of Shares, all or any of the rights and privileges attached to each class may, subject to the provisions of the Act, be modified, commuted, affected, abrogated, varied or dealt with by agreement between the Company and any persons purporting to contract on behalf of that class provided such agreement is (a) consented to in writing by the holders of at least three-fourths of the issued Shares of that class, or (b) sanctioned by a special resolution passed at a separate meeting of the holders of the issued Shares of that class and all the provisions herein after contained as to general meetings shall mutatis-mutandis, apply to every such meeting. This Article is not by implication to curtail the power of modification which the Company would have if this Article were omitted. The Company shall comply with the provisions of Section 117 of the Act as to forwarding a copy of any such agreement or resolution to the Registrar of Companies.

BORROWING POWERS

63. Power to borrow

Subject to the provisions of the Act and the Companies (Acceptance of Deposits) Rules, 2014, the directors may from time to time at their discretion, by resolution passed at the meeting of the Board, accept deposit from Members or public or others either in advance or calls, or otherwise and generally raise or borrow or secure the payment of any sum or sums of money for the purpose of the Company not exceeding the aggregate of the Paid-up Capital of the Company and its reserves. Provided, however, where the monies to be borrowed, together with the monies already borrowed (apart from temporary loans obtained from the Company’s bankers in the ordinary course of business) exceed the aforesaid aggregate, the Directors shall not borrow such monies without the consent of the Company in a general meeting by means of special resolution.

64. Conditions on which money may be borrowed

The Board may raise or secure the repayment of such sum or sums in such manner and upon such terms and conditions in all respects as it thinks fit and in particular, by the issue of bonds, redeemable debentures or debenture-stock, or any
mortgage, or other tangible security on the undertaking or the whole or any part of the property of the Company (both present and future).

65. **Issue of debentures, debenture-stocks, bonds, etc. with special privileges**

Any debentures, debenture-stocks, bonds or other securities may be issued at a premium or otherwise and with any special privileges, as to redemption, surrender, drawings, allotment of Shares, appointment of Directors and otherwise, debentures, debenture-stocks, bonds or other securities may be made assignable free from any equities between the Company and the person to whom the same may be issued. Provided that the debentures, debenture stock, bonds or other securities with the right to allotment of or conversion into Shares shall not be issued except with the consent of the Company in a general meeting or through Postal Ballot subject to provisions of Section 71 of the Act.

66. **Instrument of transfer**

Save as provided in Section 56 of the Act, no transfer of debentures shall be registered unless a proper instrument of transfer executed by the transferor and transferee has been delivered to the Company together with the certificate or certificates of the debentures.

67. **Notice of refusal to register transfer**

If the Board refuses to register the transfer of any debentures within time limit as may be prescribed, the Company shall send to the transferee and to the transferor, notice of the refusal.

**GENERAL MEETINGS**

68. **When Annual General Meeting to be held**

In addition to any other meetings, the “Annual General Meeting” of the Company shall be held within such intervals as are specified in the Act and subject to the provisions of the Act, during such business hours and places as may be determined by the Board under the provisions of the Act or the Rules made thereunder. Any other meeting of the Company shall be called as “Extra-ordinary General Meeting”.

69. **Calling of a general meeting by circulation**

The Board may also decide to call a general meeting by passing a resolution by circulation and the resolution so passed would be as effective as a resolution passed at the Board meeting.

70. **Circulation of Member’s Resolution**

The Company shall comply with provisions of Section 111 of the Act, as to giving notice of resolutions and circulating statement on the requisition of Members.

71. **Notice of meeting**

Save as permitted under Section 101 of the Act, a general meeting of the Company may be called by giving prior notice as may be prescribed either in writing or through electronic mode. Notice of every meeting shall be given to the Members and such other person or persons as required under and in accordance with Section 101 of the Act and it shall be served in the manner authorized by Sections 20 and 101 of the Act and the Rules made under the Act.

**PROCEEDINGS AT A GENERAL MEETING**

72. **Business of meeting**

Subject to the Act, the ordinary business of an Annual General Meeting shall be to receive and consider the financial statements, including consolidated financial statements and the reports of the Directors and the Auditors thereon, to
elect Directors in the place of those retiring, to appoint Auditors and fix their remuneration and to declare dividends. All
other business transacted at an Annual General Meeting and all business transacted at any other general meeting shall
be deemed to be special business.

73. **Quorum to be present when business commenced**

No business shall be transacted at any general meeting unless a quorum of Members is present at the time when the
meeting proceeds to business. Quorum for the meeting shall be determined in accordance with Section 103 of the Act.

74. **When if Quorum not present, meeting to be cancelled and when to be adjourned**

If within half-an-hour from the time appointed for the meeting a quorum is not present, the meeting, if convened by
requisition of Members shall be cancelled, but in any other case it shall stand adjourned to the same day in the next
week, at the same time and place, or to such other day and at such time and place as the Board may by notice appoint
and if at such adjourned meeting a quorum is not present within half-an-hour from the time appointed for holding the
meeting those Members, who are present and not being less than two (2) shall be quorum and may transact the business
for which the meeting was called.

75. **Resolution to be passed by the Company in a general meeting**

Any act or resolution which, under the provisions of these Articles or of the Act, is permitted or required to be done or
passed by the Company in a general meeting or through Postal Ballot shall be sufficiently so done or passed if effected
by an ordinary resolution as defined in Section 114 (1) of the Act unless either the Act or these Articles specifically
require such act to be done or resolution passed by a special resolution as defined in Section 114 (2) of the Act.

76. **Chairman of a general meeting**

The Chairman of the Board and in his absence Vice Chairman shall be entitled to take the chair at every general meeting
(“Chairman /Vice Chairman”). If there is no such Chairman /Vice Chairman, or if at any meeting he is not present
within fifteen (15) minutes after the time appointed for holding such meeting, or is unwilling to act, the Directors present
shall choose another Director as Chairman, and if no Directors is present, or if all the Directors present decline to take
the Chair, then the Members present shall, on a show of hands or on a poll if properly demanded, elect one (1) of their
numbers being a Member entitled to vote, to be the Chairman /Vice Chairman.

77. **How questions to be decided at meetings**

At any general meeting a resolution put to the vote of the meeting shall, unless a poll is demanded under Section 109 of
the Act or voting is carried out electronically, be decided on a show of hands in accordance with Section 107 of the Act
and the Companies (Management and Administration) Rules, 2014. In the case of an equality of votes, the Chairman
shall, have a right to vote, both on a show of hand & a casting vote at the poll in addition to the vote or votes to which
he may be entitled as a member.

78. **What is the evidence of passing of a resolution where poll is not demanded**

A declaration by the Chairman that on an evidence of the show of hands a resolution has or has not been carried, either
unanimously or by a particular majority and an entry to that effect in the book containing the minutes of the proceedings
of the Company shall be conclusive evidence of the fact, without proof of the number or proportion the votes cast in
favour of or against such resolution.

79. **Demand for Poll**

(i) Subject to the Act, before or on the declaration of the result of voting on any resolution on a show of hands, a
poll may be ordered to be taken by the Chairman of his own motion and shall be ordered to be taken by him on
a demand made in that behalf by a Member or Members present in person or by Proxy and holding Shares in the
Company conferring their powers to vote on such resolution, being Shares which is not less than 1/10 of the total voting power in respect of the resolution or on which the aggregate sum of not less than Rs. 5,00,000 has been paid up.

(ii) If a poll be demanded as aforesaid it shall be taken forthwith on a question of adjournment or election of a Chairman and in any other case in such manner and at such time, not being later than forty-eight (48) hours from the time, when the demand was made, and at such place as the Chairman directs and subject as aforesaid, either at once or after an interval or adjournment or otherwise and the results of the poll shall be deemed to be the decision of the meeting on the resolution on which the poll was demanded.

(iii) The demand of a poll may be withdrawn at any time by the person or persons who made the demand.

(iv) Where a poll is to be taken, the Chairman shall appoint scrutinizer(s) as prescribed by the Rules to scrutinize the votes given on the poll and report to him thereon.

(v) On a poll, a Member entitled to more than one (1) vote, or his Proxy or other person entitled to vote for him, as the case may be, need not, if he votes, use all his votes or cast in the same way all the votes he uses.

(vi) The demand of a poll shall not prevent the continuance of a meeting for the transaction of any business other than the question on which a poll has been demanded.

80. **Power to adjourn a general meeting**

   (i) The Chairman of a general meeting may adjourn the same from time to time and from place to place, but no business shall be transacted at any adjourned meeting other than the business left unfinished at the meeting from which the adjournment took place.

   (ii) Save as otherwise provided in Section 103 of the Act, when the meeting is adjourned it shall not be necessary to give any notice of an adjournment or of the business to be transacted at any adjourned meeting unless the adjournment is for such period or more as may be prescribed in the Act and Rules.

81. **Vote of Members**

   i) Save as hereinafter provided, on a show of hands every Member present in person and being a holder of equity Shares shall have 1 (one) vote and such other person present, as the Act or Rules thereof may prescribe from time to time being a holder of the equity Shares or not, shall have 1 (one) vote.

   ii) Save as hereinafter provided, on a poll the voting rights of a holder of equity Shares shall be as specified in Section 47 of the Act.

   iii) The voting rights of every Member holding preference Shares, if any, shall upon a show of hands or upon a poll be subjected to the provisions, limitations and restrictions laid down in Section 47 of the Act. Provided that no body corporate shall vote by Proxy so long as resolution of its Board under the provisions of Section 113 of the Act is in force and the person named in such resolution is present at the general meeting at which the vote by Proxy is tendered.

   iv) A Member may exercise his vote if permitted by the Act and the Rules at a meeting or by Postal Ballot or by electronic means in accordance with the Section 108 of the Act read with the Companies (Management and Administration) Rules, 2014 and shall vote only once.

82. **Procedure where a company or body corporate or President or Governor is a Member**

   i) Where a body corporate (hereinafter called “Member Company”) is a Member of the Company, then their representation at the meeting shall be in accordance with Section 113 of the Act.
Such a person so authorized shall be entitled to exercise the same rights and powers, including the right to vote by Proxy on behalf of the Member Company which he represents, as that Member Company could exercise if it were an individual Member.

ii) Where the President of India or the Governor of a State is a Member of the Company then his/their representation at the meeting shall be in accordance with Section 112 of the Act.

Such a person so authorized shall be entitled to exercise the same rights and powers, including the right to vote by Proxy on behalf of the President or Governor whom he represents, as the President or the Governor could exercise as a Member of the Company.

83. **Votes in respect of deceased, insane and insolvent Members**

Any person entitled under these Articles for transfer of Shares may vote at any general meeting in respect thereof in the same manner as if he were the registered holder of such Shares, provided that at least forty eight (48) hours before the time of holding the meeting or adjourned meeting, as the case may be, at which he purports to vote he shall satisfy the Board of his right to transfer such Shares, unless the Board shall have previously admitted his right to vote at such meeting in respect thereof. If any Member is of unsound mind, or in respect of whom an order has been made by any court having jurisdiction in lunacy, he may vote whether on a show of hands or at a poll, by his Committee, or other legal guardian and any such Committee or legal guardian may, on a poll, give their votes by Proxy.

84. **Votes in respect of Joint Holders**

Where there are joint registered holders of any Share, any one of such persons may vote at any meeting either personally or by Proxy in respect of such Share as if he were solely entitled thereto and if more than one of such joint-holders be present at any meeting either personally or by Proxy, then one of the said persons so present whose name stands first on the Register in respect of such Share alone shall be entitled to vote in respect thereof. Several executors or administrators of a deceased Member in whose name any Share is registered shall for the purpose of this Article be deemed joint holders thereof.

85. **Votes by Proxy**

Votes may be given either personally, or in the case of a body corporate, by a representative duly authorised as aforesaid, or by Proxy in accordance with the provisions of Section 105 of the Act read with the Companies (Management and Administration) Rules, 2014.

86. **Instrument appointing a Proxy to be deposited at the office**

The instrument appointing a Proxy shall be in writing under the hand of the appointer or of his attorney duly authorised in writing, or if such appointer is a body corporate, be under its seal if any or be signed by an officer or attorney duly authorized by it.

87. **Proxy forms sent by Company**

The Company agrees that it will send out Proxy forms to all shareholders and debenture holders in all cases where proposals other than of a purely routine nature are to considered, such Proxy forms being so worded that a shareholder or debenture holder may vote either for or against each resolution.

88. **Instrument appointing a Proxy to be deposited at the office**

The instrument appointing a Proxy and the power of attorney or other authority (if any) under which it is signed, or a notarized copy of that power or authority, shall be deposited at the Office not less than forty-eight (48) hours before the time for holding the meeting or adjourned meeting at which the person named in the instrument purports to vote in respect thereof and in default the instrument of Proxy shall not be treated as valid.
89. **Whether vote by Proxy valid though authority revoked**

A vote given in accordance with the terms of an instrument appointing a Proxy shall be valid notwithstanding the previous death or insanity of the principal, or revocation of the instrument, or transfer of the Share in respect of which the vote is given, provided no intimation in writing of the death, insanity, revocation or transfer of the Share shall have been received by the Company at the office before the vote is given. Provided nevertheless that the Chairman shall be entitled to require such evidence as he may in his discretion think fit of the due execution of an instrument of Proxy and that the same has not been revoked.

90. **Form of instrument appointing a Proxy**

Every instrument appointing a Proxy shall be retained by the Company and shall, be in the form as prescribed in the Companies (Management and Administration) Rules, 2014.

91. **Restriction on voting**

No Member shall be entitled to exercise any voting rights either personally or by Proxy at any meeting of the Company in respect of any Shares registered in his name on which any calls or other sums presently payable by him have not been paid or in regard to which the Company has, exercised, any right of lien but the Board may by a resolution waive the operation of this Article.

92. **Objections raised on voting**

i) Any objection as to the admission or rejection of a vote either, on a show of hands, or on a poll made in due time, shall be referred to the Chairman, who shall forthwith determine the same, and such determination made in good faith shall be final and conclusive.

ii) No objection shall be raised to the qualification of any voter except at the meeting or adjourned meeting at which the vote objected to is given or tendered and every vote not disallowed at such meeting shall be valid for all purposes.

DIRECTORS

93. **Number of Directors**

The number of Directors of the Company shall not be less than three (3) and not more than fifteen (15).

Provided that the Company may appoint more than fifteen (15) directors after passing a special resolution of members. The composition of the Board will be in consonance with the Act and the Equity Listing Agreement.

94. **Company to increase or reduce number of Directors**

Subject to the provisions of the Act and these Articles, the Company may from time to time increase or reduce the number of Directors within the limits fixed by Article 93.

95. **Limit on number of non-retiring Directors**

a) Subject to the Act and these Articles, the Directors not exceeding one-third of the total number of Directors for the time being of the Company shall be liable to retirement by rotation. The Independent Directors and any other Director as may be prescribed in the Act or Equity Listing Agreement shall not be counted in the total number of Directors for this purpose.

b) Subject to the provisions of Articles 97 and 98 and Section 152 of the Act, all Directors other than the Directors who are not retiring by rotation, additional/ alternate/ Independent Directors shall be persons whose period of office is liable to determination by retirement by rotation. All the Directors who are not retiring except Independent
Directors and any other Director as may be prescribed in the Act or Equity Listing Agreement shall however, be counted in determining the number of retiring Directors.

96. **First Directors**

Notwithstanding the foregoing Article, the first Directors of the Company shall be determined in writing by the subscribers to the Memorandum and Articles of Association of the Company.

97. **Power of State Financial Corporations and others to nominate Directors**

The Board may authorise by resolution or by agreement the State Financial Corporation (SFC), State Industrial Development Corporation (SIDC), Life Insurance Corporation of India (LIC), Industrial Finance Corporation of India (IFCI), Industrial Development Bank of India (IDBI), Unit Trust of India (UTI), and/or any other Financial Institution, corporation or any Bank which continue(s) to be Member of the Company by virtue of being holder of any Share or Shares in the Company or to any of the aforesaid Financial Institutions, Corporation or Banks to whom any money remains due by the Company and SFC, LIC, IFCI, SIDC, IDBI, UTI to nominate a Director or Directors to the Board from time to time and to remove from such Office any person or persons so appointed and upon removal of any such person to appoint any other person(s) in his / their place. A Director so appointed shall not be required to hold any qualification Shares nor shall (subject to the provisions of Section 152 read with Section 161(3) of the Act) be liable to retire by rotation or be subject to removal under Article109 hereof but he shall be counted in determining the number of retiring directors. A Director appointed under this Article shall be ex-officio Director within the meaning of these Articles.

98. **Debenture Directors**

Any trust deed for securing debenture or debenture stock may, if so arranged, provide for the appointment, from time to time, by the trustees thereof or by the holders of debentures or debenture stock, of some person or persons to be Director(s) of the Company and may empower such trustees or holders of debentures or debenture stock, from time to time, to remove and re-appoint any Director(s) so appointed. The Directors appointed under this Article are herein referred to as “Debenture Directors” and the term “Debenture Directors” means the Directors for the time being in office under this Article. The Debenture Director shall not be liable to retire by rotation or be removed by the Company. The trust deed may contain such ancillary provisions as may be arranged between the Company and the trustees and all such provisions shall have effect notwithstanding any of the other provisions herein contained. But he shall be counted in determining the number of retiring directors.

99. **Power of Directors to add their number**

The Board shall have power at any time and from time to time to appoint any person as an additional Director as an addition to the Board but so that the total numbers of Directors should not exceed the limit fixed by these Articles and the Act. Any Director so appointed shall hold office only until the next Annual General Meeting of the Company and shall then be eligible for re-election.

100. **Qualification Shares**

A Director shall not be required to acquire qualification Shares.

101. **Director’s Remuneration and expenses**

Subject to the approval of the Board, each Director shall be entitled to receive out of the funds of the Company a fee for attending a meeting of the Board or any other meetings, within the limit permitted, from time to time, by the Act or the Rules made thereunder. The Directors who are neither Managing Director nor Whole-Time Director may be paid a remuneration exclusive of any fees and reimbursement of expenses payable to them for attending meetings etc. which
shall not exceed 1 (one) percent or such other higher amount as may be permitted under the act or rules thereof, of the Net Profit of the Company as may be decided by the Board.

All other remuneration, if any, payable by the Company to each Director, whether in respect of his services as a Managing Director or a Director in the whole or part time employment of the Company or otherwise shall be determined in accordance with and subject to the provisions of these Articles and of the Act. The Directors shall be entitled to be paid their all travelling, hotel and other expenses incurred in consequence of their attending the Board and other meetings or otherwise incurred in the execution of their duties as Directors or in performing any of the task on behalf of the Company.

102. Remuneration for extra services

If any Director, being willing, called upon to perform extra services or to make any special exertions for any of the purposes of the Company or as a Members of a Committee of the Board then, subject to Section 197 of the Act, the Board may remunerate the Directors so doing either by a fixed sum or by a percentage of profits or otherwise and such remuneration may be either in addition to or in substitution for any other remuneration to which he may be entitled.

103. Board may act notwithstanding vacancy

The continuing Directors may act notwithstanding any vacancy in their body but so that if the number falls below the minimum as fixed by the Articles, the Directors shall not except for the purpose of filing vacancies or for summoning a general meeting as so long as the number is below the minimum.

104. Vacation of office of Director

The office of Director shall ipso facto become vacant if at any time he commits any of the acts set out in Section 167 of the Act.

105. Office or place of profit of Director

No director or other person referred to in Section 188 of the Act shall hold an office or place of profit save as permitted by that Section and the Companies (Meetings of Board and its Powers) Rules, 2014.

106. Conditions under when Directors may contract with Company

Subject to the provisions of Sections 184, 188 and 192 of the Act and the Rules made thereunder neither shall a Director be disqualified from contracting with the Company whether as vendor, purchaser or otherwise for goods, materials or services or for underwriting the subscription of any Shares in or debentures of the Company nor shall any such contract or agreement entered into by or on behalf of the Company with the relative of such Director, or a firm in which such Director or relative is a partner or with any other partner in such firm or with a private company of which such Director is a Member or Director, be void nor shall any director so contracting or being such Member or so interested be liable to account to the Company for any profit realised by any such contract or arrangement by reason of such Director holding office or of the fiduciary.

107. Rotation and retirement of Directors

(a) Subject to the provisions of Articles 97, 98 and Section 152 of the Act, at each Annual General Meeting of the Company one third of such of the Directors for the time being as are liable to retire by rotation, or if their number is not three or multiple of three, then the number nearest to one-third shall retire from office.

(b) Neither a nominated Director nor an additional Director appointed by the Board under Article 99 hereof nor an Independent Director shall be liable to retire by rotation within the meaning of this Article. But they along with all the Directors who are not retiring except Independent Directors shall be counted in determining the number of retiring directors.
108. **Which Directors to retire**

a) The Directors to retire by rotation at every Annual General Meeting shall be those who have been longest in office since their last appointment, but as between persons who became Directors on the same day those to retire shall, in default of and subject to any agreement among themselves, be determined by lot drawn at a meeting of the Board.

b) Save as permitted by Section 162 of the Act, every resolution of a general meeting for the appointment of a Director shall relate to one named individual only.

109. **Power to remove Directors by ordinary resolution on special notice**

The Company may remove any Director other than directors nominated pursuant to Articles 97 and 98 before the expiration of his period of office in accordance with the provisions of Section 169 of the Act and may subject to the provisions of Section 161 of the Act appoint another person instead of the Director so removed was appointed by the Company in a general meeting or by the Board under Article 110.

110. **Board may fill up casual vacancies**

If any Director appointed by the Company in a general meeting vacates office as a Director before his term of office expires in the normal course, the resulting casual vacancy may be filled up by the Board at a meeting of the Board, but any person so appointed shall retain his office so long only as the vacating Director would have retained the same if no vacancy has occurred. Provided that the Board may not fill such a vacancy by appointing thereto any person who has been removed from the office of Director under Article 109.

111. **When the Company and candidate for office of Directors must give notice**

The eligibility and appointment of a person other than a retiring Director to the office of Director shall be governed by giving notice as per the provisions of Section 160 of the Act.

**ALTERNATE DIRECTORS**

112. **Power to appoint alternate Directors**

The Board may in accordance with and subject to the provisions of Section 161 of the Act, appoint any person to act as alternate Director for a Director during the latter’s absence for a period of not less than three (3) months from India. No Person shall be appointed as alternate director to an Independent Director unless he is qualified to be appointed as Independent Director under the provisions of the Act.

**PROCEEDINGS OF BOARD OF DIRECTORS**

113. **Meeting of Directors**

The Board may meet for the conduct of business, adjourn and otherwise regulate its meetings, as it thinks fit; provided that a meeting of the Board shall be held as per the provision of the Act, Rules and Equity Listing Agreement.

114. **Director may summon meeting**

A Director may, at any time, and the manager or secretary shall, upon the request of a Director made at any time, convene a meeting of the Board and the provisions of Section 173 of the Act and the Companies (Meetings of Board and its Powers) Rules, 2014 shall apply in this regard.

115. **Chairman Emeritus/ Mentor**

The Board may appoint Chairman Emeritus/ Mentor to guide the Board. He may be remunerated as per the provisions of these articles and provided with such amenities and facilities as may be required to perform his functions and approved by the Board.
116. **Chairman /Vice Chairman**

The Board may appoint a Chairman of its meetings. The Board may also appoint a Vice Chairman to preside over the meeting of the Board in absence of Chairman. If no such Chairman /Vice Chairman is appointed or if at any meeting of the Board, the Chairman /Vice Chairman is not present within five minutes after the time appointed for holding the same, the Directors present shall choose someone of their member to be the Chairman of such meeting.

117. **Quorum**

The quorum for a meeting of the Board shall be determined from time to time in accordance with the provisions of Section 174 of the Act. If a quorum shall not be present within fifteen (15) minutes of the time appointed for holding a meeting of the Board, it shall be adjourned until such date and time as the Chairman of the Board shall appoint. The participation of the Directors can be in person or through video conferencing or other audio visual means as may be prescribed by the Companies (Meetings of Board and its Powers) Rules, 2014 or permitted by law.

118. **A meeting of the Board at which a quorum is present shall be competent to exercise all or any of the authorities, powers and discretion by or under these Articles or the Act for the time being vested in or exercisable by the Board.**

119. **How questions to be decided**

Subject to the provisions of Sections of 186(5), 203(3) of the Act and save as otherwise expressly provided in these Articles, questions arising at any meetings shall be decided by a majority of votes.

120. **Power to appoint Committees and delegate**

The Board may, subject to the provisions of the Act, from time to time and at any time, delegate any of its powers to a Committee consisting of such Director or Directors as it thinks fit and may, from time to time revoke such delegation. Any Committee so formed shall, in the exercise of the powers so delegated, conform to any regulations that may from time to time be imposed upon it by the Board.

121. **Proceedings of Committee**

The meeting and proceedings of such Committee consisting of two (2) or more members shall be governed by the regulations made by the Board in that regard in accordance with the provisions, if any, of the Act and Equity Listing Agreement.

122. **When acts of a Director valid notwithstanding defective appointment**

Acts done by a person as a Director shall be valid, notwithstanding that it may afterwards be discovered that his appointment was invalid by reason of any defect or disqualification or had been terminated by virtue of any provisions contained in the Act or in these Articles. Provided that nothing in these Articles shall be deemed to give validity to acts done by a Director after his appointment has been shown to the Company to be invalid or to have been terminated.

123. **Resolutions by Circulation**

Save in those cases where a resolution is required by Sections 161(4), 179, 182, 184, 186, 188, 203 or any other provision of the Act, to be passed at a meeting of the Board, a resolution shall be as valid and effectual as if it had been passed at a meeting of the Board or Committee, as the case may be duly called and constituted if a draft thereof in writing is circulated, together with the necessary papers, if any, to all the Directors or to all the members of the Committee as the case may be, at their address(es) registered with the Company in India by hand delivery or by post or by courier, or through such electronic means as may be prescribed and has been approved by a majority of the directors or members, who are entitled to vote on the resolution.

Provided that, where not less than one third of the Directors of the Company for the time being require that resolution
under circulation must be decided at the meeting of the Board, the Chairman shall put the resolution to be decided at a meeting of the Board.

MINUTES

124. Minutes to be made

a) The Board shall in accordance with the provisions of Section 118 of the Act and the Companies (Management and Administration) Rules, 2014, cause minutes to be kept of every general meeting of the Company and of every meeting of the Board or of every Committee of the Board.

b) Any such minutes of any meeting of the Board or of any Committee or of the Company in a general meeting, if kept in accordance with the provisions of Section 118 of the Act and the Companies (Management and Administration) Rules, 2014, shall be evidence of the matters stated in such minutes. The minute books of general meetings of the Company shall be kept at the Office and shall be open to inspection by Members as per the provisions of the Act or the Rules made thereunder. The minute books of general meetings may also be kept for inspection in electronic mode as prescribed under the Companies (Management and Administration) Rules, 2014.

POWERS OF THE BOARD

125. General power of Company vested in the Board

Subject to the provisions of the Act and these Articles, the business of the Company shall be managed by or under the direction of the Board who shall be entitled to exercise all such powers and to do all such acts and things as the Company is authorised to exercise and do. Provided that the Board shall not exercise any power or do any act or thing which is directed or required, whether by the Act or any other statute or by the Memorandum of the Company or by these Articles or otherwise, to be exercised or done by the Company in a general meeting. Provided further that wherever the Act or any other statute or the Memorandum of the Company or these Articles, provide for exercise of powers by the Board subject to the members approval in a general meeting, the Board shall exercise such powers only with such approval. In exercising any such power or doing any such act or thing, the Board shall be subject to the provisions in that behalf contained in the Act or any other statute or in the Memorandum of the Company or in these Articles, or in any regulations not inconsistent therewith and duly made there under, including regulations made by the Company in a general meeting, but no regulation made by the Company in a general meeting shall invalidate any prior act of the Board which would have been valid if that regulation had not been made.

126. Specific Powers given to Directors

Without prejudice to the general powers conferred by the immediately preceding Article and to any other powers or authority conferred by these presents on the Directors or on the Managing Director, it is hereby expressly declared that the Directors shall subject to the regulations of these presents and to the provisions of the Act and in addition to the powers of the Board provided under Section 179 of the Act read with the Companies (Meetings of Board and its Powers) Rules, 2014, have the following powers, that is to say, power:

To carry the agreement into effect

(i) To take such steps as they think fit to implement and to carry into effect all agreements.

To pay preliminary expenses

(ii) To pay costs, charges and expenses preliminary and incidental to the promotion, formation, establishment and registration of the Company.
To acquire and dispose of property and rights

(iii) To purchase or otherwise acquire for the Company any property, rights or privileges which the Company is authorised to acquire at such price and generally on such terms and conditions as they think fit and subject to the provisions of Section 180 (1) of the Act, to sell, let, lease, exchange, or otherwise dispose of absolutely or conditionally any part of the property, privileges and undertaking of the Company upon such terms and conditions and for such consideration as they may think fit.

To pay for property in debenture etc.

(iv) At their discretion to pay for in debentures etc. property rights, privileges acquired by or services rendered to the Company either wholly or partially in cash or in Shares (subject to Section 62 of the Act), bonds, debentures or other securities of the Company and any such Shares may be issued either as fully paid up or with such amount credited as paid up thereon as may be agreed upon; and such bonds, debentures, or other securities may be either specifically charged upon all or any part of the property of the Company and its uncalled capital or not so charged.

To secure contracts by mortgage

(v) To secure, the fulfillment of any contracts, agreements or engagement entered into by Company by mortgage or charge of all or any of the property of the Company and its unpaid capital for the time being or in such manner as they may think fit, subject to Section 180 of the Act.

To appoint officers etc.

(vi) To appoint and at their discretion remove or suspend such agents, employees, officers, clerks and servants for permanent, temporary or special services as they may from time to time think fit and to determine their powers and duties and fix their salaries or emoluments whether by way of commission or participation in profits or partly in one way and partly in another and to require security in such instances and to such amount as they think fit.

To appoint trustees

(vii) To appoint any Person or Persons (whether incorporated or not) to accept and hold in trust for the Company any property belonging to the Company or in which it is interested or for any other purposes and to execute and do all such deeds, documents and things as may be requisite in relation to any such trust and to provide for the remuneration of such trustee or trustees.

To bring and defend actions etc.

(viii) Subject to the provisions of Act, to institute, conduct, defend, compound or abandon any legal proceedings by or against the Company or its officers or otherwise concerning the affairs of the Company and also to compound and allow time for payment or satisfaction of any debts due and of any claims or demands by or against the Company.

To refer to arbitration

(ix) To refer any claims as demands by or against the Company to arbitration and observe and perform the awards.

To give receipts

(x) To make and give receipts, releases and other discharges for money payable to the Company and for the claims and demands of the Company.
To act in matters of bankrupts and insolvents

(xi) To act on behalf of the Company in all matters relating to bankrupts and insolvents.

To authorize acceptance etc.

(xii) To determine who shall be entitled to sign on the Company’s behalf bills, notes, receipts, acceptances, endorsements, cheques, releases, contracts, negotiable instruments and documents.

To appoint attorneys

(xiii) From time to time to provide for the management of the affairs of the Company either in different parts of India or elsewhere in such manner as they think fit and in particular to establish branch officers and to appoint any persons to be the attorneys or agents of the Company with such powers (including powers to sub-delegate) and upon such terms as may be thought fit.

(xiv) **To invest moneys**

Subject to the provisions of Sections 67, 179, 180(1), 186 of the Act, to invest and deal with any of the moneys of the Company not immediately required for the purposes thereof upon such securities (not being Shares in this Company) and in such manner as they think fit and from time to time to vary or realise such investments.

(xv) **To give security by way of indemnity**

To execute in the name and on behalf of the Company in favour of any Director or other person who may incur or be about to incur any personal liability for the benefit of the Company such mortgages of the Company’s property (present and future) as they think fit and any such mortgage may contain a power of sale and such other powers, covenants and provisions as shall be agreed upon.

(xvi) **To give percentage of profits**

Subject to the provisions of Section 188 of the Act, to give to any person employed by the Company, as remuneration for their services as such, a commission on the profits of any particular business or transaction or a Share in the profits of the Company. Such commission or Share or profits shall be treated as part of the working expenses of the Company.

(xvii) **To make bye laws**

From time to time make, vary and repeal bye-laws for the regulation of the business of the Company, its officers and servants.

(xviii) **To make contracts etc.**

To enter into all such negotiations and contracts and rescind and vary all such contracts and execute and do all such acts, deeds, things in the name and on behalf of the Company as they may consider expedient or in relation to any of the matters aforesaid or otherwise for the purposes of the Company.

(xix) **To establish and support charitable objects**

Subject to the provisions of Sections 181 and 182 of the Act to establish, maintain, support and subscribe to any national, political and charitable institutions or funds of public object, and any institution, society, or club which may be for the benefit of the Company or its employees or may be connected with any town or place where the Company carries on business, to give pensions, gratuities, or charitable aid to any person or persons who have served the Company or to the wives, children or dependents of such person or persons, that may
appear to the Directors just or proper, whether any such person, his widow, children or dependents have or have not a legal claim upon the Company.

(xx) **To set aside profits for Provident Fund**

Subject to the provisions of the Act, before recommending any dividends, to set aside portions of the profits of the Company to form a fund to provide for such pensions, gratuities or compensation, or other benefits or to create any provident or benefit or other funds in such or any other manner as the Director may deem fit.

(xxi) **To make and alter rules**

To make and alter rules and regulations concerning the time and manner of payment of the contributions of the employees and the Company, respectively to any such funds and the accrual, employment, suspension and forfeiture of the benefits of the said funds and the application and disposal thereof and otherwise in relation to the working and management of the said fund as the Directors shall from time to time think fit.

(xxii) **To do other acts**

To do any and all other acts and things of whatsoever nature which are permitted under the law and exercise all such powers subject to the provisions of the Act.

(xxiii) **To delegate powers to a Director or Employee**

Subject to the provisions of the Act, to delegate all or any of the powers hereby conferred upon them to the Managing Director or to any other Director or employees of the Company as they may from time to time think fit, other than a power to issue debentures and to make calls on shareholders in respect of moneys unpaid on their Shares.

**MANAGING OR WHOLE – TIME DIRECTOR(S)**

127. **Powers of Board to appoint Managing or Whole-time Director(s)**

Subject to the provisions of the Act, and of these Articles, the Company in a general meeting or the Board may from time to time appoint one or more of their body to be Managing Director or Managing Directors (in which expression shall be included Joint or Deputy Managing Director) or Whole-time Director or Whole-time Directors of the Company, for such term not exceeding five years at a time and upon such terms and conditions as they may think fit, from time to time (subject to the provisions of any contract between him or them and the Company) remove or dismiss him or them from office and appoint another or others in his or their place or places.

Further the Managing Director as stated in Article 128 can hold the position of the Chairman of the Board for the better governance of the Company.

128. Subject to the approval of the Board of the Company, the Chairman /Vice Chairman of the Board of the Company can hold the position of the Managing Director and/or the Chief Executive Officer of the Company at the same time.

129. Subject to the provisions of the Act, and of these Articles, a Managing Director or an Executive Chairman /Whole-time Director may subject to the shareholders’ approval at the time of appointment or reappointment or otherwise continue to hold office not subject to retirement by rotation under Article 107. However, they shall be counted in determining the number of retiring directors. He shall, subject to the provisions of any contract between him and the Company, be subject to the same provisions as to the resignation and removal of the other Directors of the Company and he shall ipso facto and immediately cease to be a Managing Director or an Executive Chairman /Whole-time Director if he ceases to hold the office of Director for any cause, provided that if at any time the number of Directors (including Managing Director or Executive Chairman /Whole-time Director) as are not subject to retirement by rotation shall exceed one-third of the total number of Directors for the time being, then such Managing Director or Executive Chairman /Whole-
time Director, as the Directors shall from time to time select, shall be liable to retirement by rotation in accordance with Article 107 for that period and the Directors not liable to retirement by rotation shall not exceed one-third of the total number of Directors for the time being.

Further retirement by rotation and re-appointment of Managing Director or Chairman on determination of their office by retirement of Directors by rotation as stated above shall not affect their current tenure of appointment and will not be treated as break in their respective office.

130. Subject to the provisions of the Act and of these Articles and of any contract between him and the Company, the remuneration of the Managing Director or Whole-time Director shall from time to time be fixed by the Directors, subject to the approvals of the Members of Company and may be by way of fixed monthly payment or commission on profits of the Company or by participation in such profits or by any or all of these modes or any other mode not expressly prohibited by the Act. A Managing Director or Whole-time Director shall in addition to the above remuneration not be entitled to the fee for attending meetings of Board or Committee.

131. **Power and duties of Managing or Whole-time Director**

Subject to the provisions of the Act and of these Articles, the Company or the Board may from time to time entrust to and confer upon a Managing Director or Managing Directors or Whole-time Director or Whole-time Directors for the time being, such of the power exercisable under these Articles or otherwise by the Directors as they may think fit and may confer such powers for such time and to be exercised for such objects and purposes and upon such terms and condition they may subject to the provisions of the Act and of these Articles confer such powers either collaterally with, or to the exclusion of or in substitution for all, or any of the powers of the Directors in that behalf and may from time to time revoke, withdraw, alter or vary all or any of such powers.

**MANAGEMENT**

132. **Management of the Company**

The Board may in accordance with the provisions of the Act appoint a Whole-time Chairman or Vice Chairman, or Managing Director or Whole-time Director or Manager to manage its affairs. A Director may be appointed as a Secretary, or Manager but Secretary or Manager need not be a Director of the Company. The terms and conditions and the appointment of Whole-time/Managing Directors shall be subject to the provisions of the Act and to the consent of the Members of the Company, wherever required.

133. **Subject to the provisions of the Act, the following regulations shall have effect:**

a) **Local Management**

The Board may, from time to time, provide for the management of the affairs of the Company outside India (or in any specified locality in India) in such manner as it shall think fit and the provisions contained in the four next following paragraphs shall be without prejudice to the general powers conferred by this paragraph.

b) **Local Directorate delegations**

The Board, from time to time and at any time, may establish any local directorates or agencies for managing any of the affairs of the Company outside India, or in any specified locality in India and may appoint any persons to be Members of any such local directorate or any managers or agents and may fix their remuneration and, save as provided in Section 179 of the Act, the Board from time to time and at any time may delegate to any person so appointed any of the powers, authorities and discretions for the time being of any such local directorate or any of them to fill up any vacancies therein and to act notwithstanding vacancies and may fix any such appointment conditions as the Board may think fit and the Board may at any time remove any person so appointed and may annul or vary any such delegation.
c) **Power of Attorney**

The Board may, at any time and from time to time, by power of attorney appoint any persons to be the attorney of the Company for such purposes and with such powers, authorities and discretions (not exceeding those which may be delegated by the Board under the Act and these Articles) and for such period and subject to such conditions as the Board may, from time to time think fit any such appointments may, if the Board thinks fit be made in favour of the members or any of the members of any local directorate established as aforesaid, or in favour of the Company or of the members, directors, nominees, or officers of any company or firm, or in favour of any fluctuating body of persons whether nominated directly or indirectly by the Board and any such power of attorney may contain such provisions for the protection or convenience of persons dealing with such attorneys as the Board thinks fit.

d) **Sub-delegation**

Any such delegate or attorneys as aforesaid may be authorised by the Board to sub delegate all or any of the powers, authorities and discretions for the time being vested in them.

e) **Register of Members or debenture holders**

The Company shall keep and maintain a Register of Members, Index of Members, Register and index of Debenture holders and Register and index of other security holders in accordance with the applicable provisions of the Act, with details of shares and debentures held in material/physical and dematerialised form in any media as may be permitted by law including in any form of electronic media. The Register and Index of Beneficial Owners maintained by a Depository under Section 11 of the Depositories Act shall be deemed to be Register of Members and index of Members and Register and Index of Debenture holders and Register and Index of other Security holders, as the case may be, for the purpose of the Act. The Company may cause to be kept in any State or country outside India, as may be permitted by the Act, a foreign Register of Members or debenture holders resident in any such State or country and the Board may from time to time, make such provisions as it may think fit relating thereto and may comply with the requirement of any local law and shall in any case comply with the provisions of Sections 88 of the Act and the Companies (Management and Administration) Rules, 2014.

f) **Option to opt out in respect of any security**

If a Beneficial Owner seeks to opt out of a Depository in respect of any security, the Beneficial Owner shall inform the Depository accordingly.

g) The Depository shall, on receipt of information as above, make appropriate entries in its records and subsequently inform the Company.

h) The Company shall within the prescribed time of the receipt of the intimation from the Depository and on fulfillment of such conditions and payment of such fees as may be specified by the regulations, issue the certificate of securities to the Beneficial Owner or the transferee, as the case may be.

i) **Service of Documents**

Notwithstanding anything in the Act, or these Articles to the contrary, where securities are held in a Depository, the records of the beneficial ownership may be served by such Depository on the Company by means of electronic mode or by delivery of floppies or discs.

j) **Provisions of Articles to apply to shares held in Depository**

Except as specifically provided in these Articles, the provisions relating to joint holders of Shares, calls, lien on Shares, forfeiture of Shares and transfer and transmission of Shares shall be applicable to shares held in Depository so far as they apply to shares in physical form subject to the provisions of the Depository Act.
k) **Allotment of Securities dealt with in a Depository**

Notwithstanding anything in the Act, or these Articles where securities are dealt with by a Depository, the Company shall intimate the details thereof to the Depository immediately on allotment of such securities.

l) **Distinctive number of securities held in a Depository**

The shares in the capital shall be numbered progressively according to their several denominations provided, however, that the provision relating to progressive numbering shall not apply to the shares of the Company which are dematerialised or may be dematerialised in future or issued in future in dematerialised form. Every forfeited or surrendered share held in material form shall continue to bear the number by which the same was originally distinguished.

### KEY MANAGERIAL PERSONNEL

134. **Appointment and Remuneration**

Subject to Section 203 of the Act, the Board shall appoint a Managing Director, Whole-time Director, Chief Executive Officer, Company Secretary, Chief Financial Officer and such other Officers as Key Managerial Personnel as may be prescribed on such terms and conditions and on such remuneration as may be approved by the Board and may remove them by means of resolution of the Board.

135. **Powers of Key Managerial Personnel**

Without prejudice to the general powers or authorities conferred by these presents on Key Managerial Personnel, it is hereby expressly declared that the Key Managerial Personnel shall subject to the regulations of these presents and to the provisions of the Act and in addition to the powers of the Key Managerial Personnel provided under the Act, have the power and authority to represent the Company and to enter into all such negotiations and contracts and rescind and vary all such contracts and execute and do all such acts, deeds, things in the name and on behalf of the Company as they may consider expedient or in relation to any of the matters for the purposes of the Company.

### AUTHENTICATION OF DOCUMENTS

136. **Power to authenticate documents**

Any Director or the Key Managerial Personnel or any officer authorized by the Board for the purpose shall have power to authenticate any documents and accounts relating to the business of the Company and to certify copies thereof, extracts thereof or extracts therefrom as true copies or extracts, where any books records, documents or accounts are elsewhere than at the Office, the local manager or other officer of the Company having the custody thereof, shall be deemed to be a person appointed by the Board as aforesaid.

137. **Certified copies of resolution of the Board**

A document purporting to be a copy of resolution of the Board or an extract from the minutes of a meeting of the Board which is certified as such in accordance with the provisions of the immediately preceding Article shall be exclusive evidence in favour of all persons dealing with the Company upon the faith thereof that such resolution has been duly passed or, as the case may be, that such extract is a true and accurate record of a duly constituted meeting of the Directors.
ANNUAL RETURNS

138. Annual Returns

The Company shall comply with the provisions of Section 92 of the Act as to the making of Annual Returns.

RESERVES

139. Reserves

The Board may, from time to time before recommending any dividend, set apart any and such portion of the profits of the Company as it thinks fit as reserves to meet contingencies or for the liquidation of any debentures, debts or other liabilities of the Company, for equalisation of dividends, for repairing, improvising or maintaining any of the property of the Company and for such other purposes of the Company as the Board in its absolute discretion thinks conducive to the interest of the Company and may, subject to the provisions of the Act invest the several sums so set aside upon investments (other than Shares of the Company) as it may think fit and from time to time deal with and vary such investment and dispose off all or any part thereof for the benefit of the Company and may divide the reserve into such special funds as the Board thinks fit, with power to employ the reserve or any parts thereof in the business of the Company and that without being bound to keep the same separate from other aspects.

140. Investment of Money

All money carried to the reserves shall nevertheless remain and be profits of the Company subject to due provisions being made for actual loss or depreciation for the payment of dividends and such moneys and all the other moneys of the Company not immediately required for the purposes of the Company may, subject to the provisions of the Act, be invested by the Board in or upon such investments or securities as it may select or may be used as working capital or may be kept at any Bank on deposit or otherwise as the Board may, from time to time think proper.

141. Carry forward of profits

The Board may also carry forward any profits which it may consider necessary not to divide without setting them aside as a reserve.

CAPITALISATION OF RESERVES

142. Capitalisation of reserves

Any general meeting may resolve that any moneys, investments, or other assets forming part of the undivided profits of the Company standing to the credit of the reserves, or any capital redemption reserve accounts, or in the hands of the Company and available for dividend or representing premiums received on the issue of Shares and standing to the credit of the securities premium account be entitled and distributed amongst such of the shareholders as would be entitled to receive the same if distributed by way of dividend and in the proportions on the footing that they become entitled thereto as capital and that all or any part of such capitalized fund be applied on behalf of such shareholders in paying up in full of any unissued Shares, of the Company which shall be distributed accordingly or in or towards payment of the uncalled liability on any issued Shares, or towards both and that such distribution or payment shall be accepted by such shareholders in full satisfaction of their interest in the said capitalised sum.

Provided that any sum standing to the credit of a securities premium account or a capital redemption reserve account may, for the purpose of this Article only be applied in the paying up of unissued Shares to be issued to Members of the Company as fully paid bonus Shares.
143. **Surplus money**

A general meeting may resolve that any surplus moneys arising from the realisation of any capital assets of the Company or any investments representing the same, or any other undistributed profits of the Company not subject to charge for income tax, be distributed among the Members.

144. **Fractional certificates**

For the purpose of giving effect to any resolution as mentioned in Articles 142 & 143, the Board may settle any difficulty which may arise in regard to the distribution as it thinks expedient and in particular may issue fractional certificate, and may determine that cash payments shall be made to any Members upon the footing of the value so fixed for such fractional certificate in order to adjust the rights of all parties and may vest such cash or for such fractional certificates in trustees upon such trusts for the persons entitled to the dividends or capitalised funds as may seem expedient to the Board. Where requisite, a proper contract shall be filled in accordance with Section 39 of the Act, and the Board may appoint any person to sign such contract on behalf of the person entitled to the dividends or capitalised fund and such appointment shall be effective.

**DIVIDENDS**

145. **Declaration of Dividends**

The Company in a general meeting may declare dividends to be paid to the Members according to their rights and interest in the profits and may, subject to the provisions of Section 127 of the Act, fix the time for payment. The dividend declared shall not exceed the amount recommended by the Board, but, the Company in a general meeting may declare a dividend, which is lesser in amount than as recommended by the Board.

146. **Dividend to be paid out of the profits**

No dividend shall be paid otherwise than out of the profits of the year or any other undistributed profits except as provided by Section 123 of the Act. No dividend shall carry interest against the Company.

147. **Dividends to be pro-rata on the paid-up amount**

Subject to the special rights of the holders of preference Shares, if any, for the time being, the profits of the Company distributed as dividends or bonus shall be distributed among the Members in proportion to the amounts paid or credited as paid on the Shares held by them, respectively, but no amount paid on a Share in advance of calls shall while carrying interest be treated for the purpose of this Article as paid on the Share. All dividends shall be apportioned and paid pro-rata according to the amounts paid or credited as paid on the Shares during any portion or portions of the period in respect of which the dividends is paid, but if any Share is issued on terms providing that it shall rank for dividend as from a particular date such Shares shall rank for dividend accordingly.

148. **What to be seemed net profit**

The declaration of the Board subject to members’ adoption in Annual General Meeting as to the amount of the net profits of the Company shall be conclusive.

**Interim Dividends**

149. The Board may subject to Section 123 from time to time, pay to the Members such interim dividends as in its judgment the position of the Company justifies.

**Debts may be deducted**

150. The Board may retain any dividends on which the Company has lien and may apply the same in or towards satisfaction of the debts, liabilities or engagements in respect of which the lien exists.
Dividend and call together

151. Subject to the provisions of Article 15, any general meeting declaring a dividend may make a call on the Members of such amount as the meeting fixes, but so that the call on each Members shall not exceed the dividend payable to him, so that the call be made payable at the same time as the dividend and the dividend may, if so arranged between the Company and the Member may be set off against the call.

Dividend in cash

152. No dividend shall be payable except in cash, provided that nothing in the foregoing shall be deemed to prohibit the capitalisation of profits or reserves of the Company for the purpose of issuing fully Paid-up bonus Shares or paying up any amount for the time being unpaid on the Shares held by the Members of the Company.

Dividend Profit

153. A transfer of Shares shall not pass the rights to any dividend declared thereon before the registration of the transfer.

Power to retain dividend until transmission is effected

154. The Directors may retain the dividends payable upon Shares in respect of which any person is under transmission entitled to transfer, until such person shall become a Member in respect of such Shares or shall duly transfer the same.

Payment of Dividend to Member on mandate

155. No dividend shall be paid in respect of any Share except to the registered holder of such Share or to his order or to his bankers, but nothing contained in the Article shall be deemed to require the bankers of a registered shareholder to make a separate application to the Company for the payment of the dividend.

Dividend to joint shareholders

156. Any one of several persons who are registered as the joint holders of any Share may give effectual receipt for all dividends, bonuses and other payments in respect of such Share.

Notice of declaration of dividend

157. Notice of any dividend, whether interim or otherwise, shall be given to the persons entitled to Share therein in the manner hereinafter provided.

Payment of Dividend

158. All dividends and other dues to Members shall be deemed to be payable at the Office of the Company. Unless otherwise directed any dividend, interest or other moneys payable in cash in respect of a Share may be paid by any banking channels or cheque or warrant sent through the post to the registered address of the holder, or in the case of joint-holders, to the registered address of that one of the joint-holders who is the first named in the Register in respect of the joint-holding or to such person and at such address as the holder, or joint-holders, as the case may be, may direct and every cheque or warrant so sent shall be made payable to the order of the person to whom it is sent.

Unclaimed dividends

159. All unclaimed dividend along with interest accrued shall not be forfeited but shall be credited to a special bank account as per Section 124 of the Act, and after the prescribed period transferred to Investor Education and Protection Fund established by the Central Government in terms of Section 125 of the Act.
Forfeiture of dividend

160. The Company agrees that it will not forfeit unclaimed dividend before the claim becomes barred by law and that such forfeiture, when effected will be annulled in appropriate cases.

BOOKS AND DOCUMENTS

Books of account to be kept

161. The Board shall cause proper books of account to be kept in accordance with Section 128 of the Act.

Where to be kept

162. Subject to the provisions of the Act, the books of account shall be kept at the Office or at such other place in India as the Board may decide and when the Board so decides, the Company shall, within prescribed time of the decision, file with the Registrar of Companies a notice in writing giving the full address of that other place. The books can also be kept in electronic mode as prescribed by the Act and Rules subject to compliance of prescribed guidelines.

Inspection by Director

163. a) The books of account shall be open to inspection by any Director during business hours in accordance with the applicable provisions of the Act and the Rules.

b) The Board shall, from time to time, determine whether and to what extent and at what times and places and under what conditions or regulations, the books of account and books and documents of the Company, other than those referred to in Articles 124 and 174 or any of them shall be open to the inspection of the Members not being Directors and no Member (not being a Director) shall have any right of inspecting any books of account or books or documents of the Company except as conferred by law or authorised by the Board or by Company in a general meeting.

ACCOUNTS

Balance Sheet and Profit and Loss Account

164. At every Annual General Meeting, the Board shall lay before the Company the financial statements including consolidated financial statements in accordance with the provisions of Section 129 of the Act read with the Companies (Accounts) Rules, 2014, and such financial statements including consolidated financial statements shall comply with the requirements of Sections 129, 133 and 134 and of Schedule III to the Act so far as they are applicable to the Company but, save as aforesaid the Board shall not be bound to disclose greater details of the result or extent of the trading and transactions of the Company than it may deem expedient.

Board’s Report

165. There shall be attached to the financial statements laid before the Company in the Annual General Meeting a report by the Board complying with Section 134 of the Act.

Copies to be sent to Members and others

166. A copy of every financial statements including consolidated financial statements, Auditors report and every other document required by law to be annexed or attached to the financial statements shall, as provided by Section 136 of the Act, within prescribed time before the General Meeting be sent to every such Member, debentureholder, trustee of the debentures issued by the Company and to all other person to whom the same is required to be sent by the said Section either by electronic mode or through such other mode as may be prescribed by the Rules.
Copies of Balance Sheet etc. to be filed with the Registrar of Companies

167. The Company shall comply with Section 137 of the Act as to filing copies of the financial statement including consolidated financial statement and documents required to be annexed or attached thereto with the Registrar of Companies.

AUDITORS

Accounts to be audited annually

168. Subject to the provisions of the Act, once at least in every year the books of account of the Company shall be audited by one or more auditor or auditors.

Appointment, remuneration, rights and duties of Auditors

169. The appointment, powers, rights, remuneration and duties of the auditors shall be regulated by Sections 139 to 146 and Section 148 of the Act and Rules made thereunder.

SERVICE OF NOTICES AND DOCUMENTS

How notice to be served on Members

170. A notice or other documents may be given by the Company to its Members in accordance with Sections 20, 101 and 136 of the Act and Rules made thereunder.

Notice valid though Member deceased

171. Subject to the provisions of Article 170 any notice or document delivered or sent by post to or left at the registered address of any Members in pursuance of these Articles shall, notwithstanding such Members be deceased and whether or not the Company have notice of his death, be deemed to have been duly served in respect of any registered Share, whether held solely or jointly with other persons by such Member until some other persons be registered instead as the holder or joint-holders thereof and such service shall for all purposes of those presents be deemed to be a sufficient service of such notice or document on his heirs, executors or administrators and all persons, if any, jointly interested with him in any such Share.

Service of process in winding-up

172. Subject to the provisions of the Act, in the event of a winding-up of the Company, every Member of the Company who is not for the time being in the place where the Office of the Company is situated shall be bound, within prescribed time after the passing of an effective resolution to wind up the Company voluntarily or the making of an order for the winding up of the Company, to serve notice in writing on the Company appointing some person residing in the neighbourhood of the Office upon whom all summons, notices, process, orders and judgments in relation to or under the winding-up of the Company may be served and in default of such nomination, the liquidator of the Company shall be at liberty, on behalf of such Member, to appoint some such person and serve upon any appointee whether appointed by the Member or the liquidator shall be deemed to be good personal service on such Member for all purposes and where the liquidator makes any such appointment, he shall, with all convenient speed, give notice thereof to such Member by advertisement in some daily newspaper circulating in the neighbourhood of the office or by a registered letter sent by post and addressed to such Member at his address as registered in the Register and such notice shall be deemed to be served on the day on which the advertisement appears or the letter would be delivered in the ordinary course of the post. The provisions of this Article do not prejudice the right of the liquidator of the Company to serve any notice or other document in any other manner prescribed by these Articles.
KEEPING OF REGISTERS AND INSPECTION

Registers, etc. to be maintained by Company

173. The Company shall duly keep and maintain at the Office, Registers, in accordance with Sections 85, 88, 170, 187, 189 and other applicable provisions of the Act and Rules made thereunder in electronic form or in such form and in such manner as may be prescribed under the Act or the Rules.

Supply of copies of Registers

174. The Company shall comply with the provisions of Sections 85, 94, 117, 171, 186 and 189 of the Act and the Rules as to the supplying of copies of the registers, deeds, documents, instruments, returns, certificates, and books etc. herein mentioned to the persons herein specified when so required by such persons on payments, where required, of such fees as may be fixed by the Board but not exceeding charges as prescribed by the said Sections of the Act and Rules framed thereunder.

Inspection of Registers etc.

175. Where under any provision of the Act or Rules any person whether a Member of the Company or not, is entitled to inspect any register, return, certificate, deed, instrument or document (including electronic records) required to be kept or maintained by the Company, the person so entitled to inspection shall be permitted to inspect the same during such business hours and place as may be determined by the Board under the provisions of the Act and the Rules thereunder.

When Registers of Members and Debenture holders may be closed

176. The Company, after giving appropriate previous notice, subject to the provisions of Section 91 of the Act and Rules made thereunder and the Listing Agreement, close the Register of Members or the register of debenture holders or the register of security holders, as the case may be, for any period or period as may be prescribed.

RECONSTRUCTION

Reconstruction

177. On any sale of the undertaking of the Company, the Board or the liquidator on a winding-up may, if authorized by a special resolution, accept fully paid or partly paid-up Shares, debentures, or securities of any other company whether incorporated in India or not other than existing or to be formed for the purchase in whole or in part of the Company’s property and the Board (if the profits of the Company permit) or the liquidators (in a winding-up) may distribute such Shares or securities, or any other property of the Company amongst the Members without realization or yet the same in trustees for them and the special resolution may provide for the distribution or appropriation of the cash, Shares or other securities benefit or property, otherwise than in accordance with the strict legal rights of the members of contributories of the Company and for the valuation of any such securities or property at such price and in such manner as the meeting may approve and all holders of Shares shall be bound by any valuation or distribution so authorised and waive all rights in relation thereto, save only in case the Company is proposed to be or is in course of being wound up, such statutory right (if any) under the Act as are incapable of being varied or excluded by these Articles.

SECRECY

Secrecy

178. Every Director, manager, secretary, Trustee for the Company, its Member or debenture-holder, members of a Committee, officer, servant, agent, accountant, other person employed in or about the business of the Company shall, if so required by the Board or by a Managing Director before entering upon his duties, sign a declaration pledging himself to observe a strict secrecy respecting all transactions of the Company with its customers and the state of accounts with individuals
and in matters relating thereto and shall by such declaration pledge himself not to reveal any of the matters which may come to his knowledge in the discharge of his duties except when required so to do by the Board or by any meeting or by a Court of Law and except so far as may be necessary in order to comply with any of the provisions in these Articles contained.

**No shareholder to enter the premises of the Company without permission**

179. No shareholder, or other person (not being a Director) shall be entitled to enter upon the property of the Company or to inspect or examine the premises or properties of the Company without the permission of the Board or subject to Article 163 to require discovery of or any information respecting any details of the trading of the Company or any matter which is or may be in the nature of a trade secret, mystery of trade, or secret process or of any matter whatsoever which may relate to the conduct of the business of the Company and which in the opinion of the Board it will be inexpedient in the interest of the Company to communicate.

**WINDING-UP**

**Distribution of assets**

180. Subject to the provisions of the Act, if the Company shall be wound up and the assets available for distribution among Members as such shall not be sufficient to repay the whole of the Paid-up capital, such assets shall be distributed so that as nearly as may be and the losses shall be borne by the Members in proportion to the capital paid-up at the commencement of the winding-up, on the Shares held by them respectively. And if in a winding-up assets available for distribution among the Members shall be more than sufficient to repay the whole of the capital paid up at the commencement of the winding-up, the excess shall be distributed amongst the Members in proportion to the capital at the commencement of the winding-up, Paid-up or which ought to have been paid-up on the Shares held by them, respectively. But this Article is to be without prejudice to the rights the holders of Shares issued upon special terms and conditions. Preference shareholders shall have prior rights to repayment of capital and dividends due.

**Distribution of assets in specie**

181. Subject to the provisions of the Act, if the Company shall be wound up, whether voluntarily or otherwise, the liquidators may, with the sanction of a special resolution divide among the contributories, in specie or kind, any part of the assets of the Company and may, with the like sanction, vest any part of the assets of the Company in trustees upon such trusts for the benefits of the contributories, or any of them, as the liquidators with the like sanction, shall think fit.

**INDEMNITY**

**Indemnity to Directors and officers**

182. Subject to the provisions of the Act every Director, Managing Director, whole-time Director, manager, secretary or officer of the Company or any person (whether an officer of the Company or not) employed by the Company and any person appointed as Auditor shall be indemnified out of the funds of the Company against all bonafide liabilities incurred by him as such Director, Managing Director, whole-time Director manager, secretary officer, employee or Auditor in defending any proceedings, whether civil or criminal in which judgment is given in his favour, or in which he is acquitted or in connection with any application under the Section 463 of the Act in which relief is granted to him by the Court.

**Insurance Policy for indemnity**

183. Subject to the provisions of the Act and the Rules, the Company may take and maintain any insurance as the Board may think fit on behalf of its present and/or former Directors, Key Managerial Personnel and officers for indemnifying all or any of them against any liability for any acts in relation to the Company for which they may be liable.
GENERAL POWERS

General Powers under the Article

184. Where any provisions of the said Act, provides that the Company shall do such act, deed, or thing, or shall have a right, privilege or authority to carry out a particular transaction, only if it is so authorised in its Articles, in respect of all such acts, deeds, things, rights, privileges and authority, this Article hereby authorises the Company to carry out the same, without the need for any specific or explicit Article in that behalf.
We the several persons, whose names, addressees, descriptions are subscribed hereunder are desirous of being formed into a Company in pursuance of these Articles of Association.

<table>
<thead>
<tr>
<th>Names, addresses, Description, and Occupation, of each subscriber and Signature</th>
<th>Number of equity shares taken by each subscriber</th>
<th>Names, address and description of witness</th>
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<tbody>
<tr>
<td><strong>Hero Investments</strong></td>
<td>1</td>
<td>(One)</td>
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<td><strong>2. Hero Cycle P. Ltd.</strong></td>
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<td>(One)</td>
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<tr>
<td>Regd. Office: Hero Nagar, G.T.Road, Ludhiana through : Brijmohan Lall Munjal, Director S/o Late Shari Bahadur Chand Munjal R/o 26, Model Town, Ludhiana, Business</td>
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<td><strong>3. Majestic Auto Ltd.</strong></td>
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<td>Regd. Office: C-48 Focal Point, Ludhiana Through : Om Prakash Munjal, Director S/o Late Shri Bahadur Chand Munjal R/o 26 Model Town, Ludhiana, Business</td>
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<td><strong>4. Vijay Kumar, S/o Sh. Dayanand Munjal</strong></td>
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<td>R/o 19-C, Saarabha Nagar, Ludhiana Business</td>
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<td><strong>5. Raman Kant Munjal</strong></td>
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<td>S/o Sh. Brijmohan Lall Munjal R/o 26 Model Town, Ludhiana Business</td>
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<td><strong>6. Sudhir Munjal</strong></td>
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<td>S/o Sh. Satyanand Munjal R/o 24 L, Model Town, Ludhiana Business</td>
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<td><strong>7. Pawan Kant Munjal</strong></td>
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<td><strong>8. Ashish Kumar</strong></td>
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<td>S/o Sh. Dayanand Munjal R/o B/31, Panchsheel Enclave, New Delhi, Business</td>
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<tr>
<td><strong>9. Kul Bhushan Suri</strong></td>
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<td>(Two)</td>
</tr>
<tr>
<td>S/o Late Sh. N.L.Suri R/o B-1/142, Janakpuri New Delhi, Service</td>
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Place : New Delhi       Dated : January 13, 1984